

ORDINANCE 2020-18

AN ORDINANCE ADOPTING THE 2021-2025 FIVE YEAR CAPITAL IMPROVEMENT PLAN AND DECLARING AN EMERGENCY

WHEREAS, it is deemed necessary to establish a plan for large capital projects and purchases; and

WHEREAS, Village Council has received and reviewed the Five Year Capital Improvement Plan (CIP) for the years 2021-2025; and

WHEREAS, the CIP represented a long term financial plan which establishes priorities, identifies project costs and phasing, identifies funding sources, and serves as a planning document for capital improvements.

NOW, THEREFORE, BE IT ORDAINED by Council of the Village of Swanton, Fulton County, Ohio, that:

Section 1. The 2021-2025 Five Year Capital Improvement Plan is established as laid out in Exhibit A

Section 2. That it is found and determined that all formal actions of this Village Council concerning and relating to the adoption of this ordinance were adopted in an open meeting of this Village Council, and that all deliberations of this Village Council and of any of its committees that resulted in such formal action, were in meetings open to the public in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code.

Section 3. That this ordinance shall be declared an emergency measure necessary for the immediate preservation of public health, safety and welfare of the Village of Swanton and shall be in full force and effective immediately upon passage.

Motion to Suspend the Rules and Declare an Emergency

Moved: Kreuz

Second: Westhoven

YEAS: 5

NAYS: 0

Vote on Passage

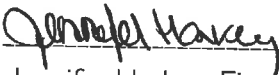
Moved: Kreuz      Second: Rochelle      YEAS: 5      NAYS: 0

Date of Passage: October 15, 2020

  
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Neil Toeppe, Mayor

Attest:

I, Jennifer Harkey, Fiscal Officer of the Village of Swanton, do hereby certify that this is a true and accurate copy of Ordinance 2020-18 passed on October 15, 2020

  
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Jennifer Harkey, Fiscal Officer

Village of Swanton  
Capital Improvement Plan & Financial Forecast

Adopted October 15, 2019

Revised October 2020

Ordinance XX-2020



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## Capital Improvement Plan (CIP)

The development and adoption of a formal Capital Improvement Plan for the Village of Swanton will create a financial road map that will allow for proper planning and budgeting of future capital needs. With the successful implementation of a comprehensive CIP, a vision of the Village will take shape.

The development of a CIP is collaborative project that requires the input of all parties involved; the citizens of the Village of Swanton, Village Council, Department Heads and Administration. The CIP is a continuously evolving document, annually reviewed, updated and prioritized. It is designed to provide recommendations to assist in annual decision-making. Approval of the CIP is not a budget and does not commit funding for any specific capital project or purchase. However, projects and purchases listed in the first year of the CIP should correspond with the capital appropriations requested in the budget for the same year.

Approval of the plan ensures understanding and consensus among all involved parties of the capital needs, both present and future, of the Village. It will allow for transparency and the ability to make informed decisions.

Discussion regarding CIP will include status of current year projects as well as proposed projects. Reevaluation of costs and needs will be part of the conversation.

In 2020, the need to streamline capital requests became apparent. A Capital Request Form was developed to gather all pertinent information such as complete cost, implementation timeline, life of asset, cost benefit analysis and value of asset to be sold. In addition, a Grant Request Form was also developed. The form lists source of grant, amount, matching percentage and responsible party for reporting purposes.

## Timeline

April - June	Division Heads submit completed Capital Request Forms to Finance Director
June-August	Capital Requests Forms presented to Committee
October	Full Capital Improvement Plan presented to Council and adopted by Resolution
November	First Year Capital Requests included in Temporary Budget

## Capital Asset

A capital asset is defined as a tangible or intangible asset, including, but not limited to software, computer equipment, machinery, equipment, vehicle, land, land improvements, road reconstruction or resurfacing, utility infrastructure or other construction having an expected life of one year or more, with a cost of at least \$1,000 per item. A capital asset can also include major repairs, maintenance, or improvements that extends the life of the asset. This will be evaluated per item.

## Procurement

Staff will exercise due diligence when requesting a capital asset project or purchase. Depending on the scope of the project or purchase, they will obtain a basic quote or request for proposal (RFP).

- Obtaining a preliminary quote is the first step to include an item on the CIP schedule. Quotes are required to properly plan and budget.
  - In most situations, a minimum of three (3) quotes are required
- Capital purchases over \$50,000 generally require a formal request for a competitive bid or a RFP. (ORC 735.05)
  - Competitive bid requests should be advertised in the newspaper, minimum of two (2) weeks, no more than four (4) weeks (ORC 7.16)
  - Required to accept the lowest and best bid.

Depending on the scope and timing of the project, the advertisement for competitive bids may take place in the year preceding the expected purchase.

The following exceptions to a competitive bid may apply:

- Cooperative purchasing through ~~Ohio DAS~~ of preapproved state contracts (ORC 125.02). To search for specific vendors or equipment suppliers, search:
  - Ohio DAS <https://procure.ohio.gov/proc/currentContracts.asp> to search for specific vendors or equipment suppliers. Council approval required. —OR
  - Sourcewell <https://www.sourcewell-mn.gov/cooperative-purchasing>
- An emergency in connection with operations and maintenance of public services (ORC 735.051). Council approval required.
- Purchase of used equipment (ORC 735.052) requires authorization by Ordinance
- Purchase from another political subdivision (ORC 735.053) requires authorization by Ordinance.

## Financing

In the past, the Village largely operated reactively in terms of capital purchases. There are costs associated with a reactive approach; high interest expense for equipment purchases, loss of productivity spent on failing equipment, and the inability to make strategic decisions due to time constraints. Successful implementation of a CIP will allow the Village to become proactive and utilize financial resources more effectively and efficiently.

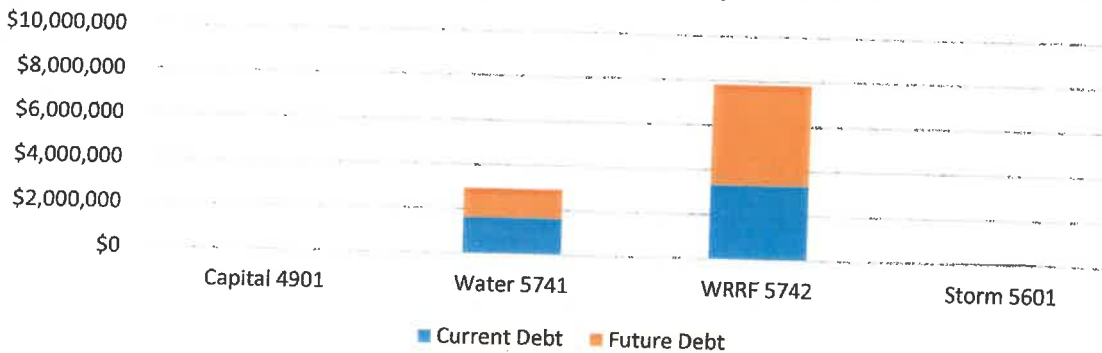
Issuance of debt will be evaluated using several factors, anticipated life and usefulness of the asset or project, financial impact in terms of a cost benefit analysis and the Village's ability to pay debt without compromising core principals of this CIP. Funding projects with debt obligates the use of public funds well into the future, limiting available options for future capital projects.

Annual debt service obligations should never exceed 15% of expected revenue for governmental funds in total. The same limitation will be placed on proprietary funds. Existing Governmental Funds debt obligations will stay with the fund they are currently paid from. Future capital expenditures will be paid from Capital Improvement Fund 4901. Existing Proprietary Fund debt obligations will be moved to the Debt Fund of the corresponding parent fund.

### Current Debt Obligations – Principal and Interest Payments

	2021	2022	2023	2024	2025
Capital 4901	\$22,350.90	\$21,741.22	\$0.00	\$0.00	\$0.00
Water 5741	\$242,770.60	\$333,338.60	\$63,770.60	\$63,770.60	\$63,770.60
WRRF 5742	\$506,072.67	\$273,827.78	\$273,827.78	\$273,827.78	\$273,827.78
Storm 5601	\$21,662.03	\$21,662.03	\$22,940.03	\$0.00	\$0.00
<b>Total Debt Obligations</b>	<b>\$792,856.20</b>	<b>\$650,569.63</b>	<b>\$360,538.41</b>	<b>\$337,598.38</b>	<b>\$337,598.38</b>

### Current and future debt principal balance



	Current Debt - Principal	Future Debt - Principal
Capital 4901	\$44,092	
Water 5741	\$1,641,247	\$1,300,000
WRRF 5742	\$3,332,755	\$4,500,000
Storm 5601	\$62,364	
<b>Total</b>	<b>\$5,080,458</b>	<b>\$5,800,000</b>

The Village will shift to a pay-as-you-go method of financing for capital asset purchases whenever financially possible. Revenue forecasting, operational needs, debt obligations, and estimated fund balances will be reviewed and evaluated to assure sufficient reserves are maintained.

Grant award eligibility is sometimes contingent upon borrowing of debt, specifically through Ohio Public Works Commission (OPWC) funds and Ohio Water Development Authority (OWDA). Typically, OPWC funds are borrowed at a zero percent interest rate, as such, this is a viable option when applicable. OWDA funds are offered at lower than market interest rates.

### **Other financing**

Other financing sources will be included in the CIP, as they are an integral part of planning. Other financing sources can include:

1. Grant funding opportunities will be pursued when possible. The possibility of grant funding is an important part of the CIP and budgeting in general, as the funds will still need to be appropriated.
2. Donations from private entities, community groups or individuals for specific projects.
3. Collaborative partnerships between the Village, Swanton area schools, ~~Swanton Area Chamber of Commerce~~, Swanton Public Library and bordering political subdivisions will be explored when mutually beneficial, comply with the CIP, and the vision of the Village.



## REVENUE

### Governmental Funds

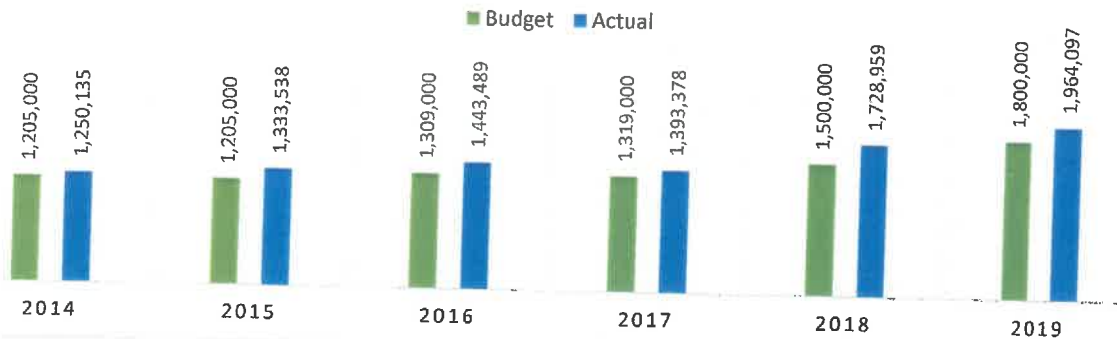
Municipal income tax is the primary source of revenue of governmental funds. The Village first implemented an income tax in 1970 with a rate of 1.00% to support general municipal operations. In 1990, the rate increased by an additional .25% to support capital expenditures. Extensive analysis in 2017 resulted in the recommendation to increase the municipal income tax rate to 1.50%. Effective 2018, the rate increased by .25% to support both operational and capital expenditures.

Income tax revenue is difficult to estimate, as it is dependent upon job growth and the economy. Therefore, it is the practice of the Village to budget conservatively.

The General Fund receives all municipal income tax revenue. The General Fund 1000 will retain receipt of 1% of the income tax rate and reallocate to other funds as necessary. The following allocation method of gross municipal income tax revenue will occur annually:

Estimated Revenue		2021	2022	2023	2024	2025
Income Tax (Gross)		1,875,000	1,950,000	1,950,000	1,950,000	1,950,000
Capital Projects 4901	7.00%	(131,250)	(136,500)	(136,500)	(136,500)	(136,500)
Fire Capital 4902	7.00%	(131,250)	(136,500)	(136,500)	(136,500)	(136,500)
Police Operating 2903	12.00%	(225,000)	(234,000)	(234,000)	(234,000)	(234,000)
Water Capital 5102	5.00%	(93,750)	(97,500)	(97,500)	(97,500)	(97,500)
WRRF Capital 5202	2.00%	(37,250)	(39,000)	(39,000)	(39,000)	(39,000)

### INCOME TAX REVENUE BUDGET VS. ACTUAL 2014-2019

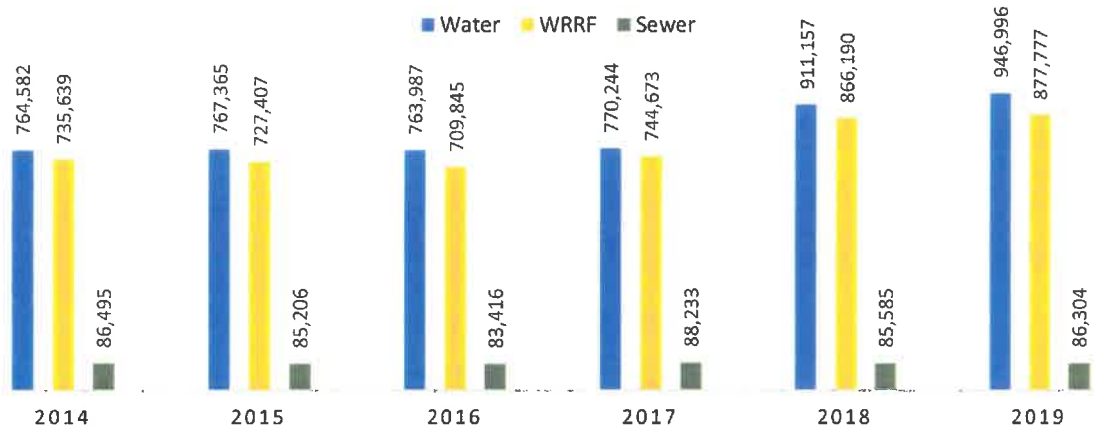


## Proprietary Funds

User fees are the primary source of revenue for proprietary funds; Water, WRRF and Storm Sewer. In addition to distribution and collection operations, revenue is used to fund capital projects such as mandated Ohio EPA sewer separation projects as well as debt repayment. In 2017, the Village contracted with a third-party to evaluate user fees. As a result of the study, changes to rate structures for Water and WRRF were implemented in 2017. Monthly Storm Sewer rates of \$3.00 are charged per Equivalent Residential Unit (ERU) and have been a set rate since 2006. This rate will need to be reevaluated.

Estimated Revenue	2020	2021	2022	2023	2024	2025
Water	1,049,000	1,094,000	1,140,000	1,186,000	1,232,000	1,278,000
WRRF	962,000	1,004,000	1,046,000	1,089,000	1,131,000	1,175,000
Storm Sewer	86,000	86,000	86,000	86,000	86,000	86,000

## ENTERPRISE FUND REVENUE ACTUAL 2014-2019



See Water and WRRF rate structure below:

<b>Water Rate Structure</b>			
	Gallons	Inside	Outside
October 1, 2017	0-2,000	\$25.43	\$63.93
	2,001 and above	\$5.20 per 1,000 gallons	\$7.04 per 1,000 gallons
January 1, 2018	0-2,000	\$26.70	\$65.20
	2,001 and above	\$5.37 per 1,000 gallons	\$7.20 per 1,000 gallons
January 1, 2019	0-2,000	\$28.04	\$66.54
	2,001 and above	\$5.52 per 1,000 gallons	\$7.36 per 1,000 gallons
January 1, 2020	0-2,000	\$29.44	\$67.94
	2,001 and above	\$5.69 per 1,000 gallons	\$7.53 per 1,000 gallons
January 1, 2021 and	0-2,000	Base increase \$1.35	Base increase \$1.35
Thereinafter	2,001 and above	.17 per 1,000 gallons	.17 per 1,000 gallons

<b>WRRF Rate Structure</b>			
	Gallons	Inside	Outside
October 1, 2017	0-2,000	\$23.44	\$58.88
	2,001 and above	\$9.06 per 1,000 gallons	\$22.94 per 1,000 gallons
January 1, 2018	0-2,000	\$24.61	\$60.05
	2,001 and above	\$9.33 per 1,000 gallons	\$23.21 per 1,000 gallons
January 1, 2019	0-2,000	\$25.84	\$61.28
	2,001 and above	\$9.64 per 1,000 gallons	\$23.52 per 1,000 gallons
January 1, 2020	0-2,000	\$27.13	\$62.57
	2,001 and above	\$9.93 per 1,000 gallons	\$23.81 per 1,000 gallons
January 1, 2021 and	0-2,000	Base increase \$1.25	Base increase \$1.25
Thereinafter	2,001 and above	.30 per 1,000 gallons	.30 per 1,000 gallons

## KEY FINANCIAL PRINCIPALS

### Governmental Funds

#### **General Operating Fund**

The General Fund 1000 will maintain a minimum reserve fund balance of six months of operating expenditures or \$1,000,000, whichever is greater. Periodically, this balance will be evaluated to account for rising operational costs.

#### **Special Revenue Funds**

Street Construction Maintenance and Repair Fund 2011 and State Highway Fund 2021 primary source of revenue is Gasoline Excise Tax and 34% County License Registration distribution. (ORC 4501.14) The allocation of resources is 92.5% and 7.5% respectively, as dictated by ORC 5735.28. Effective July 1, 2019, gasoline excise tax increased by 10.5¢ per gallon. This will generate approximately \$82,000 of additional revenue annually. Transfers from the General Fund may be authorized as deemed necessary for specific projects. Street maintenance and repair is prioritized according to the Road Inventory Schedule.

Street Construction, Maintenance and Repair Fund 2011 will maintain a minimum fund balance of 60 days operating or \$20,000, whichever is greater. This balance will be evaluated periodically for rising operational costs.

- Capital expenditures for road maintenance, repair and improvement will be paid from this fund.

State Highway Fund 2021 will maintain a minimum fund balance of 60 days operating expenditures or \$10,000, whichever is greater. This balance will be evaluated periodically for rising operational costs.

- This fund is restricted for road maintenance, repair and improvement on Airport Highway and State Route 64. Capital expenditures will be paid from this fund.

Park and Recreation Fund 2041 is not addressed in this Capital Improvement Plan, as the fund is typically used for the operations and maintenance of the parks. However, in summer of 2019 a large tree fell and destroyed the Beard Pavilion. Insurance monies were receipted into the Park Fund for the replacement of Beard Pavilion and therefore the new structure will be paid from this fund. This fund will maintain a minimum fund balance of 60 days operating expenditures or \$20,000, whichever is greater.

Permissive Motor Vehicle License Tax Fund 2101 primary source of revenue is Motor Vehicle Registration Tax. The Village receives a small portion of revenue directly from the Department of Public Safety under ORC 4504.15 and 4504.172. Fulton County Auditor also receives revenue from Motor Vehicle Registration Tax, some of which is available upon request by the Village and approval of said request by the Fulton County Engineer as described in ORC 4504.02 and 4504.05. On behalf of the Village, Fulton County Auditor retains approximately \$18,000 annually. Transfers from the General Fund may be authorized as

deemed necessary for specific projects. This fund will maintain a minimum fund balance of 60 days operating expenditures or \$10,000, whichever is greater. This balance will be evaluated periodically for rising operational costs.

- This fund is limited to maintenance, repair and improvements of roadways. Capital expenditures will be paid from this fund.

Fire Fund 2901 will maintain a minimum fund balance of 60 days operating or \$100,000, whichever is greater. The Fire Fund receives revenue from a 2-mil fire operating levy and from service contracts with Swancreek and Fulton Townships.

- Fire Department capital expenditures will be paid from the Fire Capital Fund 4902. Fund balance in excess of minimum fund balance will be transferred to the Fire Capital Fund 4902.

EMS Fund 2902 will maintain a minimum fund balance of 60 days operating or \$150,000, whichever is greater. The EMS Fund receives its revenue from \$100 per run money and a county-wide levy managed by Fulton County. The current levy will expire in 2021.

- Equipment is purchased and maintained by Fulton County.

The Police Operating Fund 2903 will receive revenue from General Fund Transfers. Annual transfers to the Police Division are based on set at \$800,000 annually and will be evaluated periodically for rising operational costs. As the fund is dependent upon General Fund transfers, the minimum fund balance reserve will be set at \$50,000.

- Capital purchases for the Police Division will be paid from the Police Fund 2903 appropriated from Capital Fund 4901. Typically, the Police Division purchases two (2) cruisers every three (3) years. This establishes a vehicle replacement cycle of every nine (9) years. The next purchase is scheduled for 2021.

## Capital Funds

Capital Fund 4901 receives revenue from transfers from the General Fund income tax revenues. Capital Fund 4901 expenditures include capital asset purchases for general building, equipment and vehicles, police equipment and vehicles, park development, and public service building, equipment and vehicles. Any future Governmental Funds debt will be paid from this fund with the exception of purchases from the Fire Division. Fund balance will accumulate for future Governmental Fund capital purchases. Minimum fund balance will be 100% of next year debt obligations and items listed on CIP Schedule.

Fire Capital Fund 4902 receives revenue specifically for the purchase of capital assets from Township contracts. The fund will also receive income tax revenue transfers from the General Fund for the purpose of capital asset purchases and maintenance of fire department building, equipment and vehicles. This fund will also receive annual transfers from the parent fund, Fire Fund 2901 for any overages of minimum fund balance. Vehicle/Equipment purchases in excess of \$50,000 shall be presented and discussed with

the Fire Advisory Board to be considered for placement on the CIP schedule. If the Fire Advisory Board ceases to exist, a recommendation from Public Safety Committee will be required.

## **Sale of Capital Funds**

Per ORC 5705.10(F) revenues received from the sale of capital assets, are received to the Capital Fund in which the purchase originated.

## **Proprietary Funds**

### **Enterprise Funds**

Capital projects using enterprise fees are required to be directly related to the enterprise operation from which they originate. Occasionally, capital purchases that benefit multiple departments will be allocated between several funds, including governmental and proprietary. Balances in excess of minimum fund balance in the parent fund will be evaluated annually for transfer into the respective Capital Project Funds.

For all enterprise operations within the Village, development of capital asset priorities are based on three main criteria:

- Regulatory and safety compliance: Ensure infrastructure and related operating systems comply with regulatory entities such as the Ohio EPA.
- System Sustainability: Preventative maintenance on existing infrastructure is a crucial part of capital asset reliability and replacement schedules.
- Growth Potential: Capital asset planning should include the careful consideration of where there may be potential future development: residential, commercial and industrial.

### **Water Fund**

Water Plant Operating Fund 5101 receives all consumer user fees for water usage. This fund serves as the parent fund for the following: Water Fund Distribution, Water Fund Debt, Water Fund Capital and a portion allocated to Utility Billing Fund.

Minimum funds balances will be maintained as follows:

Water Plant Operating Fund 5101: 90 days operating or \$90,000, whichever is greater.

Water Fund Debt 5741: 100% of the following year debt

Water Fund Capital Projects: funds will accumulate for the purpose of capital projects

Water Fund Distribution: 90 days operating or \$20,000, whichever is greater

The fund is also responsible for 50% of the cost of Utility Billing Fund 6901 operations.

## **WRRF Fund**

WRRF Plant Operating Fund 5201 receives all consumer user fees for waste water recovery usage. This fund serves as the parent fund for the following: WRRF Fund Collection, WRRF Fund Debt, WRRF Fund Capital and a portion allocated to Utility Billing Fund.

Minimum funds balances will be maintained as follows:

WRRF Plant Operating Fund 5201: 90 days operating or \$90,000, whichever is greater.

WRRF Fund Debt 5742: 100% of the following year debt

WRRF Fund Capital Projects 5702: funds will accumulate for the purpose of capital projects

WRRF Fund Collection 5202: 90 days operating or \$20,000, whichever is greater.

The fund also is responsible for 45% of the cost of Utility Billing Fund 6901 operations.

## **Storm Water Utility Fund**

Storm Water Utility Fund 5601 receives all consumer user fees for storm sewer usage. The storm sewer charge was established to help offset the cost of Ohio EPA mandated sewer separation projects. The fund balance accumulates and is utilized for sewer separation project engineering costs on a biennium basis. Transactions in this fund are simple in comparison to Water and WRRF Enterprise funds, therefore debt and capital planning will remain in this fund.

This fund will retain a minimum fund balance of 100% of following year debt and 90 days operating or \$20,000, whichever is greater. It will be the practice to accumulate funds for capital purchases and projects directly related to storm sewers.

The fund is also responsible for 5% of the cost of Utility Billing Fund 6901 operations.

## **Internal Service Fund**

### **Utility Billing Operating Fund**

Utility Billing Operating Fund 6901 receives revenue for operating expenses as transfers from Water, WRRF and Storm Sewer in the following manner:

Water Operating Fund 5101: 50% of operating expenses

WRRF Operating Fund 5201: 45% of operating expenses

Storm Sewer Operating Fund 5601: 5% of operating expenses

Capital purchases will be minimal for this fund. Examples of future capital purchases include server and computer replacements every five+ years.

This fund will maintain a balance of 90 days or \$15,000, whichever is greater.

### Practical application:

- Income tax revenue transfers will take place monthly, as received, based on allocation discussed on Page 4 of this plan. All income tax collection fees are absorbed by the General Fund 1000.
- Non-income tax transfers will take place in equal monthly increments.
- Any transfer of parent fund minimum fund balance overage to the respective capital fund will take place by March 1 following year-end. Projected budgets will be taken into consideration before any transfer of overages occur.



## Major Capital Initiatives:

### **Business and Dodge Alley Reconstruction**

The N/S alley, which runs from Church Street to Broadway Street, will be reconstructed. There is currently a 4 inch water main and a 6 inch sewer within the alley that provides access service to nearly a dozen businesses and homes. A new 6 inch water main is proposed in this area and would be connected to the Church Street water main to complete the loop. A new 8 or 12 inch storm sewer is also proposed to properly drain the alley and prevent runoff onto adjacent properties.

The alley running south from Dodge and East to Main Street will be reconstructed and widened to 12 feet to accommodate a typical single lane of traffic. Engineering will take place in 2019, with construction slated for 2020. **CURRENT STATUS: COMPLETED**

### **Crestwood/Woodside paving and water line**

Engineering is scheduled to take place in 2021 with construction in 2022. The funds will be allocated accordingly between Fund 2011 Streets and Fund 5701 Water Capital.

### **Downtown Revitalization and parking**

There are grant opportunities through Community Development Program, as well as funding through local share and property owner investment. This program is intended to spur economic development. The Village has contracted with Poggemeyer Design Group to develop a plan for reconfiguration of downtown parking. **CURRENT STATUS: COMPLETED**

### **Fire Department Substations**

Opportunity to better serve Fulton and Swancreek Township residents. **CURRENT STATUS: NO UPDATE**

### **HVAC**

The Village has received an analysis of all HVAC units across all divisions to aid in capital planning. The analysis has been prioritized and placed on the CIP Schedule. **CURRENT STATUS: COMPLETED**

### **Inventory**

Division heads have been asked to rank current inventory of capital assets. As such ranking can be subjective, multiple factors such as year of asset, mileage, use, and reliability are considered to create an objective analysis. See supplemental inventory schedules. **CURRENT STATUS: CONTINUAL**

## JEDD

Initial stages of a potential partnership between the Village of Swanton, Village of Delta and Swancreek Township for the development of utility infrastructure along the Airport Highway corridor. **CURRENT STATUS: NO UPDATE**

### Memorial Park

Memorial Park Pavilion Renovations are underway in 2019. The Village received grant funding of \$95,000 towards the total estimated cost of \$168,000. **CURRENT STATUS: COMPLETED**

In February of 2019, the Village hosted a Community Forum to take suggestions from the community as to what they envision for the park. The suggestions were then compiled into a pole in which citizens were asked to rank. Rankings were defined as: Absolutely Not!; Poor Choice; No Preference; Good choice; Would love this! Poles were placed in various locations around the Village, including the Village Administrative Office, Swanton Public Library, Swanton Area Schools as well as on Facebook. In total, 549 of responses were received. Below is a summary of the results:

Would love this!	Absolutely Not!
Walking/Fitness trail	Skateboard park
Splash Pad	Pickleball courts (apart from tennis courts)
Playground improvements	Ice skating rink
Restroom (additional)	Disc golf course
Drinking fountain improvements	Pickleball courts improvements (on current tennis courts)

The information garnered from the community forum will be utilized to develop a Memorial Park Master Plan. The community is aware that feasibility has to be considered when evaluating all suggestions. In 2019, the Village contracted with Poggemeyer Design Group to develop a Memorial Park Master Plan. **CURRENT STATUS: IN-PROGRESS**

In 2020, the tennis courts have been resurfaced and repurposed to serve as pickleball courts. The project was made possible in part by a generous donation from Rotary Club of Swanton.

Projects scheduled for 2021 include correcting drainage issues and upper parking area will be re-sealed and striped.

### Municipal Building Repurpose/remodel

With the possible relocation of the Police Division, there is an opportunity to repurpose the space for meeting, storage and break room needs of the administrative office. **CURRENT STATUS: NO UPDATE**

## Railroad Quiet Zones

Installing quiet zones on Munson Road and Main Street. Research and cost analysis is underway. At this time, the Village is garnering information for feasibility. **CURRENT STATUS: NO UPDATE**

## Safe Routes to School

Collaborative partnership with the Village and Swanton area schools. Grant Funding provided by Ohio Department of Transportation. The funds will be utilized for infrastructure projects that encourage safer walking and bicycling. In 2019, non-infrastructure funds of \$13,410 have been allocated to area schools for programming such as Safety Village. In 2021, infrastructure funds of \$388,600 will be utilized. Grant funding will be utilized for 80% of this project, the other 20% will be supported by local funds. **CURRENT STATUS: IN-PROGRESS**

## Sewer Separations

Project 10 engineering is underway in 2019, with construction expected in 2020. With this project, Brookside Drive will be reconstructed, Parkside Drive will be resurfaced. OPWC Small Government has awarded the Village grant funds of \$99,000. **CURRENT STATUS: COMPLETED**

Project 8 & 9 includes Sanderson Avenue and remaining of West St. Clair, remaining of West Garfield, Munson Road, Mettabrook Drive, Allen Drive, and West Street. Engineering will begin in 2021 with construction slated for 2022. **CURRENT STATUS: IN-PROGRESS**

Project 3 & 11 includes St. Richard's Court, Elm, Birch, Oak, and Hickory Streets. Engineering will begin in 2023 with construction slated for 2024. **CURRENT STATUS: ON SCHEDULE**

Project 12 includes S. Main Street and Forrester Drive. Engineering will begin in 2025 with construction slated for 2026. **CURRENT STATUS: ON SCHEDULE**

## Sidewalk maintenance

In 2019, the Village contracted with Precision Concrete Cutting to evaluate and prioritize sidewalk shaving and replacement. Total cost of the entire project is estimated at \$50,000. Funding and timeline will need to be decided. **CURRENT STATUS: NO PROGRESS**

**A Sidewalk Replacement Grant Program will be introduced for Fiscal Year 2021. Residents may apply for a grant for up to 50% of cost sidewalk replacement not to exceed \$1,000.**

## Street Improvements

The Village hired Tim Herbst in 2017 to evaluate and prioritize road and alley inventory. The Village has requested an updated schedule in 2021. A review of the current schedule will be used to prioritize improvements. **CURRENT STATUS: RESCHEDULED**

### **Swanton Community Center/Municipal Annex repurpose/remodel**

The previous EMS/Fire Station is currently utilized for storage. There is an opportunity to repurpose the building and utilize it for the Police Station. **CURRENT STATUS: NO PROGRESS**

### **Turtle Creek Development**

The Village recognizes the enormous economic opportunity to develop the Turtle Creek area. **CURRENT STATUS: NO PROGRESS**

### **Utility Billing Software**

The Village has contracted with BS&A and Invoice Cloud in 2019 for Utility Billing Software and Electronic Payment solutions. This upgrade will bring much need improvements to efficiency within the administrative office as well as convenience to residents. The purchase of a server was necessary to accommodate the software, with replacement cycle of approximately every five (5) years. **CURRENT STATUS: COMPLETED**

### **Vehicle Replacement Schedule**

The Village introduced a comprehensive vehicle replacement schedule in 2020. The plan evaluated each departments vehicle needs, primary or secondary usage and sales value at disposal.

### **Water Meter Replacement**

Commercial meters have been evaluated and are scheduled for replacement in 2019. Residential meter replacements will take place in 2020 and 2021. **CURRENT STATUS: Phase 1 Residential COMPLETED**

The second and final residential water meter replacement phase is scheduled for 2021. Water meters will be scheduled for replacement every 12-15 years.

### **West Pointe Estates**

Road resurfacing and construction is taking place in 2019. Project funded through Permissive Funds held and requested from Fulton County. **CURRENT STATUS: COMPLETED**

General Fund 1000	2021	2022	2023	2024	2025
Beginning Fund balance	\$2,400,000	\$1,940,599	\$1,943,300	\$1,886,184	\$1,655,989
<b>Revenue</b>					
Income Tax	1,875,000	1,950,000	1,950,000	1,950,000	1,950,000
Levy	133,992	133,992	133,992	133,992	133,992
Local Government Fund	70,053	71,000	71,000	71,000	71,000
Assessments	73,164	73,000	73,000	73,000	73,000
Franchise Fees	38,000	38,000	38,000	38,000	38,000
Miscellaneous	52,370	56,000	56,000	56,000	56,000
Interest	50,000	50,000	50,000	50,000	50,000
<b>Total Revenue</b>	<b>2,292,579</b>	<b>2,371,992</b>	<b>2,371,992</b>	<b>2,371,992</b>	<b>2,371,992</b>
<b>Expenditures</b>					
Public Service	205,279	209,385	213,572	217,844	222,201
Mayor, Admin, Council	347,601	354,553	361,644	368,877	376,255
General Building	44,500	44,945	45,394	45,848	46,307
Professional fees	104,000	105,040	106,090	107,151	108,223
Miscellaenous -Tree, Leaf, Lighting	201,850	203,869	205,907	207,966	210,046
<b>Total expenditures</b>	<b>903,230</b>	<b>917,791</b>	<b>932,608</b>	<b>947,687</b>	<b>963,031</b>
Estimated Fund balance before transfers	3,789,349	3,394,800	3,382,684	3,310,489	3,064,950
<b>Deficit spending transfers</b>					
Police Operating Fund 2903	555,000	561,000	582,000	690,000	615,000
Capital Fund 4901	200,000	0	0	0	0
Fire Operating Fund 2901	125,000	247,000	260,000	272,000	287,000
EMS Operating Fund 2902	0	0	11,000	49,000	66,000
Park and Recreation Fund 2041	50,000	0	0	0	0
Water Capital Fund 5701	300,000	0	0	0	0
<b>Total deficit spending transfers</b>	<b>1,230,000</b>	<b>808,000</b>	<b>853,000</b>	<b>1,011,000</b>	<b>968,000</b>
Balance before income tax allocation	2,559,349	2,586,800	2,529,684	2,299,489	2,096,950
Park and Recreation Fund 2041	0	0	0	0	0
Police Operating Fund 2903	225,000	234,000	234,000	234,000	234,000
Capital Fund 4901	131,250	136,500	136,500	136,500	136,500
Fire Capital Fund 4902	131,250	136,500	136,500	136,500	136,500
Water Capital Fund 5701	93,750	97,500	97,500	97,500	97,500
WRRF Capital Fund 5702	37,500	39,000	39,000	39,000	39,000
Income tax transfers	618,750	643,500	643,500	643,500	643,500
<b>Total transfers out</b>	<b>1,848,750</b>	<b>1,451,500</b>	<b>1,496,500</b>	<b>1,654,500</b>	<b>1,611,500</b>
General Fund ending balance	<u>\$1,940,599</u>	<u>\$1,943,300</u>	<u>\$1,886,184</u>	<u>\$1,655,989</u>	<u>\$1,453,450</u>
Minimum Fund Balance \$1,000,000					

Street Construction Fund 2011	2021	2022	2023	2024	2025
Beginning Fund balance	\$558,000	\$561,615	\$539,533	\$587,633	\$700,937
Revenue	209,500	225,000	225,000	225,000	225,000
Grant	0	134,397	0	0	0
Loan	0	67,199	0	0	0
<b>Expenditures</b>					
Operating	95,830	97,747	99,702	101,696	103,729
Debt	0	0	67,199	0	0
Capital	110,055	350,931	10,000	10,000	10,000
Total expenditures	205,885	448,678	176,901	111,696	113,729
Estimated ending Fund balance	<u>\$561,615</u>	<u>\$539,533</u>	<u>\$587,633</u>	<u>\$700,937</u>	<u>\$812,208</u>
Minimum Fund Balance \$20,000					

State Highway Fund 2021	2021	2022	2023	2024	2025
Beginning Fund balance	\$76,000	\$84,000	\$91,900	\$99,699	\$107,396
<u>Revenue</u>	<u>18,000</u>	<u>18,000</u>	<u>18,000</u>	<u>18,000</u>	<u>18,000</u>
<u>Expenditures</u>					
Operating Capital	10,000	10,100	10,201	10,303	10,406
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total expenditures	10,000	10,100	10,201	10,303	10,406
Estimated ending Fund balance	<u>\$84,000</u>	<u>\$91,900</u>	<u>\$99,699</u>	<u>\$107,396</u>	<u>\$114,990</u>
Minimum Fund Balance \$10,000					

Permissive Vehicle License Tax 2101	2021	2022	2023	2024	2025
Beginning Fund balance	\$111,000	\$130,000	\$148,900	\$67,699	\$186,096
<u>Revenue</u>	29,000	29,000	29,000	128,700	28,700
<u>Expenditures</u>					
Operating	10,000	10,100	10,201	10,303	10,406
Capital - TBD	<u>0</u>	<u>0</u>	<u>100,000</u>	<u>0</u>	<u>0</u>
Total expenditures	10,000	10,100	110,201	10,303	10,406
Estimated ending Fund balance	<u>\$130,000</u>	<u>\$148,900</u>	<u>\$67,699</u>	<u>\$186,096</u>	<u>\$204,390</u>
Minimum Fund Balance \$10,000					



Fire Operating 2901	2021	2022	2023	2024	2025
Beginning Fund balance	\$201,000	\$100,751	\$101,918	\$101,148	\$101,183
<b>Revenue</b>					
Contracts	250,000	428,000	428,000	428,000	428,000
Levy	124,901	0	0	0	0
Transfer in from GF	125,000	220,000	231,000	245,000	259,000
Grants	30,000	0	0	0	0
Miscellaneous	4,000	0	0	0	0
<b>Total Revenue</b>	<b>533,901</b>	<b>648,000</b>	<b>659,000</b>	<b>673,000</b>	<b>687,000</b>
<b>Expenditures</b>					
Operating	634,150	646,833	659,770	672,965	686,424
Transfer out to Fire Capital 4902	0	0	0	0	0
<b>Total expenditures</b>	<b>634,150</b>	<b>646,833</b>	<b>659,770</b>	<b>672,965</b>	<b>686,424</b>
Estimated ending Fund balance	<u>\$100,751</u>	<u>\$101,918</u>	<u>\$101,148</u>	<u>\$101,183</u>	<u>\$101,759</u>
Minimum Fund Balance \$100,000					

EMS Operating Fund 2902					
Beginning Fund balance	\$300,000	\$197,034	\$183,562	\$165,921	\$170,806
<b>Revenue</b>					
Contracts	640,634	745,000	745,000	745,000	745,000
Grants	0	0	0	0	0
Transfer In from GF	0	0	11,000	49,000	66,000
<b>Total Revenue</b>	<b>640,634</b>	<b>745,000</b>	<b>756,000</b>	<b>794,000</b>	<b>811,000</b>
<b>Expenditures</b>					
	743,600	758,472	773,641	789,114	804,897
Estimated Fund ending balance	<u>\$197,034</u>	<u>\$183,562</u>	<u>\$165,921</u>	<u>\$170,806</u>	<u>\$176,910</u>
Minimum Fund Balance \$150,000					

Fire Capital Fund 4902					
Beginning Fund balance	\$3,000	\$141,050	\$178,550	-\$21,950	\$137,550
<b>Revenue</b>					
Transfer in from Fire Operating Fund 2901 (1)	0	0	0	0	0
Township capital contract allocation	62,500	63,000	63,000	63,000	63,000
Grants	71,300	0	0	0	0
Transfer from GF income tax	131,250	136,500	136,500	136,500	136,500
<b>Total Revenue</b>	<b>265,050</b>	<b>199,500</b>	<b>199,500</b>	<b>199,500</b>	<b>199,500</b>
Capital Purchase	127,000	162,000	400,000	40,000	60,000
Estimated Ending Fund Balance	<u>\$141,050</u>	<u>\$178,550</u>	<u>-\$21,950</u>	<u>\$137,550</u>	<u>\$277,050</u>

Police Operating 2903	2021	2022	2023	2024	2025
Beginning Fund balance	\$175,000	\$51,730	\$50,671	\$50,996	\$47,374
<b>Revenue</b>					
Transfer in from General Fund	555,000	561,000	582,000	690,000	615,000
Transfer in from General Fund - Income Tax	225,000	234,000	234,000	234,000	234,000
Grants	1,300	0	0	0	0
Miscellaneous	34,700	34,700	34,700	34,700	34,700
<b>Total Revenue</b>	<b>816,000</b>	<b>829,700</b>	<b>850,700</b>	<b>958,700</b>	<b>883,700</b>
<b>Expenditures</b>					
Operating	814,470	830,759	847,375	864,322	881,609
Equipment	124,800	0	3,000	98,000	2,000
<b>Total expenditures</b>	<b>939,270</b>	<b>830,759</b>	<b>850,375</b>	<b>962,322</b>	<b>883,609</b>
Estimated ending Fund balance	<u>\$51,730</u>	<u>\$50,671</u>	<u>\$50,996</u>	<u>\$47,374</u>	<u>\$47,465</u>
Minimum Fund Balance \$50,000					

Capital Fund 4901	2021	2022	2023	2024	2025
Beginning Fund balance	\$160,000	\$64,179	\$29,688	\$103,938	\$178,188
<b>Revenue</b>					
Transfer from GF - Income Tax	131,250	131,250	131,250	131,250	131,250
Transfer from GF	200,000	0	0	0	0
Grant	310,880	0	0	0	0
Miscellaneous (1)	0	0	0	0	0
<b>Total Revenue</b>	<b>642,130</b>	<b>131,250</b>	<b>131,250</b>	<b>131,250</b>	<b>131,250</b>
Debt	22,351	21,741	0	0	0
Capital Expenditures	715,600	144,000	57,000	57,000	57,000
<b>Total expenditures</b>	<b>737,951</b>	<b>165,741</b>	<b>57,000</b>	<b>57,000</b>	<b>57,000</b>
Estimated ending Fund balance	<u>\$64,179</u>	<u>\$29,688</u>	<u>\$103,938</u>	<u>\$178,188</u>	<u>\$252,438</u>

(1) Revenue TBD - loan and grant funding

Water Operating 5101	2021	2022	2023	2024	2025
Beginning Fund balance	\$300,000	\$111,766	\$114,719	\$116,816	\$117,782
<b>Revenue</b>					
Operating	1,094,000	1,140,000	1,186,000	1,232,000	1,278,000
Transfer in from General Fund (1)		0	0	0	0
Miscellaneous	13,700	13,700	13,700	13,700	13,700
<b>Total Revenue</b>	<b>1,107,700</b>	<b>1,153,700</b>	<b>1,199,700</b>	<b>1,245,700</b>	<b>1,291,700</b>
<b>Expenditures</b>					
Operating	643,164	656,027	669,148	682,531	696,181
Transfer out to Water Distribution 5102	125,000	126,000	129,000	132,000	134,000
Transfer out to Water Capital 5701	0	195,000	225,000	255,000	274,000
Transfer out to Utility Billing 6901	36,000	36,720	37,454	38,203	48,968
Transfer out to Water Debt Service 5741	491,770	137,000	137,000	137,000	137,000
<b>Total expenditures</b>	<b>1,295,934</b>	<b>1,150,747</b>	<b>1,197,602</b>	<b>1,244,734</b>	<b>1,290,149</b>
Estimated ending Fund balance	<u>\$111,766</u>	<u>\$114,719</u>	<u>\$116,816</u>	<u>\$117,782</u>	<u>\$119,333</u>
Minimum Fund Balance \$90,000					

Water Distribution 5102	2021	2022	2023	2024	2025
Beginning Fund balance	\$20,000	\$20,471	\$19,451	\$18,891	\$18,740
<b>Revenue</b>					
Transfer In from Water 5101	125,000	126,000	129,000	132,000	134,000
<b>Expenditures</b>	<b>124,529</b>	<b>127,020</b>	<b>129,560</b>	<b>132,151</b>	<b>134,794</b>
Estimated Fund ending balance	<u>\$20,471</u>	<u>\$19,451</u>	<u>\$18,891</u>	<u>\$18,740</u>	<u>\$17,946</u>
Minimum Fund Balance \$20,000					

Water Capital Fund 5701	2021	2022	2023	2024	2025
Beginning Fund balance	\$240,000	\$6,658	\$53,935	\$340,435	\$673,935
<b>Revenue</b>					
Transfer from GF - Income Tax	93,750	97,500	97,500	97,500	97,500
Transfer from GF	300,000	0	0	0	0
Loan	1,445,676	0	0	0	0
Grant	40,603	0	0	0	0
Transfer in from Water 5101	0	195,000	225,000	255,000	274,000
<b>Total Revenue</b>	<b>1,880,029</b>	<b>292,500</b>	<b>322,500</b>	<b>352,500</b>	<b>371,500</b>
Capital Purchase	2,113,371	245,223	36,000	19,000	64,000
Estimated Ending Fund Balance	<u>\$6,658</u>	<u>\$53,935</u>	<u>\$340,435</u>	<u>\$673,935</u>	<u>\$981,435</u>

Water Debt Service Fund 5741	2021	2022	2023	2024	2025
Beginning Fund balance	\$157,000	\$406,000	\$137,000	\$137,000	\$137,000
<b>Revenue</b>					
Transfer in from Water 5101	491,770	137,000	137,000	137,000	137,000
Note	248,783				
Debt obligation	491,553	406,000	137,000	137,000	137,000
Estimated Ending Fund Balance	<u>\$406,000</u>	<u>\$137,000</u>	<u>\$137,000</u>	<u>\$137,000</u>	<u>\$137,000</u>
Minimum Fund Balance 100% of next year debt obligation					

WRRF Operating 5201	2021	2022	2023	2024	2025
Beginning Fund balance	\$400,000	\$295,045	\$297,839	\$298,046	\$298,453
<b>Revenue</b>					
Operating	1,004,371	1,046,000	1,089,000	1,131,000	1,175,000
Miscellaneous	12,000	12,000	12,000	12,000	12,000
<b>Total Revenue</b>	<b>1,016,371</b>	<b>1,058,000</b>	<b>1,101,000</b>	<b>1,143,000</b>	<b>1,187,000</b>
<b>Expenditures</b>					
Operating (2)	486,598	496,330	506,257	516,382	526,709
Transfer out to WRRF Collection 5202	101,000	102,000	104,000	107,000	108,000
Transfer out to WRRF Capital 5702	100,000	150,000	183,000	211,000	235,000
Transfer out to Utility Billing	32,400	33,048	33,709	34,383	44,071
Transfer out to WRRF Debt Service 5742	401,328	273,828	273,828	273,828	273,828
<b>Total expenditures</b>	<b>1,121,326</b>	<b>1,055,206</b>	<b>1,100,794</b>	<b>1,142,593</b>	<b>1,187,608</b>
Estimated ending Fund balance	<u>\$295,045</u>	<u>\$297,839</u>	<u>\$298,046</u>	<u>\$298,453</u>	<u>\$297,845</u>
Minimum Fund Balance \$90,000					

WRRF Collection 5202	2021	2022	2023	2024	2025
Beginning Fund balance	\$20,000	\$20,725	\$20,445	\$20,118	\$20,706
<b>Revenue</b>					
Transfer In from WRRF 5201	101,000	102,000	104,000	107,000	108,000
<b>Expenditures</b>					
	100,275	102,281	104,326	106,413	108,541
Estimated Fund ending balance	<u>\$20,725</u>	<u>\$20,445</u>	<u>\$20,118</u>	<u>\$20,706</u>	<u>\$20,165</u>
Minimum Fund Balance \$20,000					

WRRF Capital Fund 5702	2021	2022	2023	2024	2025
Beginning Fund balance	\$800,000	\$698,500	\$721,250	\$684,250	\$728,247
<b>Revenue</b>					
Loan	235,000	1,006,637	0	1,754,953	0
Grant	175,000	0	0	87,500	0
Transfer from GF - Income Tax	37,500	39,000	39,000	39,000	39,000
Transfer in from WRRF 5201	100,000	150,000	183,000	211,000	235,000
<b>Total Revenue</b>	<b>547,500</b>	<b>1,195,637</b>	<b>222,000</b>	<b>2,092,453</b>	<b>274,000</b>
Capital Purchase	649,000	1,172,887	259,000	2,048,456	26,000
Estimated Ending Fund Balance	<u>\$698,500</u>	<u>\$721,250</u>	<u>\$684,250</u>	<u>\$728,247</u>	<u>\$976,247</u>

WRRF Debt Service Fund 5742	2021	2022	2023	2024	2025
Beginning Fund balance	\$378,611	\$273,866	\$273,866	\$273,866	\$273,866
<b>Revenue</b>					
Transfer in from WRRF 5201	401,328	273,828	273,828	273,828	273,828
Debt obligation	506,073	273,828	273,828	273,828	273,828
Estimated Ending Fund Balance	<u>\$273,866</u>	<u>\$273,866</u>	<u>\$273,866</u>	<u>\$273,866</u>	<u>\$273,866</u>
Minimum Fund Balance 100% of next year debt obligation					

Storm Operating 5601	2021	2022	2023	2024	2025
Beginning Fund balance	\$198,000	\$149,816	\$99,383	\$45,375	\$11,966
<b>Revenue</b>					
Operating	86,000	86,000	86,000	86,000	86,000
<b>Expenditures</b>					
Operating	108,922	111,100	113,322	115,588	117,900
Capital	0	0	0	0	0
Transfer to Utility Billing Fund 6901	3,600	3,672	3,745	3,820	4,897
Debt	21,662	21,662	22,940	0	0
<b>Total expenditures</b>	<b>134,184</b>	<b>136,434</b>	<b>140,007</b>	<b>119,409</b>	<b>122,797</b>
Estimated ending Fund balance	<u>\$149,816</u>	<u>\$99,383</u>	<u>\$45,375</u>	<u>\$11,966</u>	<u>-\$24,831</u>
Minimum Fund Balance \$20,000, plus next year debt obligation					

\*Discussion of increasing storm sewer rate. \$1 generates approximately \$29,000 of income.

Utility Billing 6901	2021	2022	2023	2024	2025
Beginning Fund balance	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
<b>Revenue</b>					
Transfer in from Water 5101	36,000	36,720	37,454	38,203	48,968
Transfer in from WRRF 5201	32,400	33,048	33,709	34,383	44,071
Transfer in from Storm Sewer 5601	3,600	3,672	3,745	3,820	4,897
Total Revenue	72,000	73,440	74,909	76,407	97,935
<b>Expenditures</b>					
Operating	72,000	73,440	74,909	76,407	77,935
Capital	0	0	0	0	20,000
Estimated ending Fund balance	<u>\$15,000</u>	<u>\$15,000</u>	<u>\$15,000</u>	<u>\$15,000</u>	<u>\$15,000</u>
Minimum Fund Balance \$15,000					

	2020		12/31/2020	2021		2022		2023		2024		2025	
	Payment Principal	Interest		Payment Principal	Interest	Payment Principal	Interest	Payment Principal	Interest	Payment Principal	Interest	Payment Principal	Interest
<b>OWDA</b>													
4640 Broadway Ave CSO Separation P 5742-850-710-5252 I 5742-850-720-5252	\$28,170.36	\$6,168.02	\$208,115.97	\$28,950.36	\$5,388.02	\$29,751.98	\$4,586.40	\$30,575.79	\$3,762.59	\$31,422.39	\$2,915.99	\$32,292.45	\$2,045.93
WWTP Improvements P 5742-850-710-2226 I 5742-850-720-2226	\$18,171.93	\$6,535.96	\$224,010.82	\$18,675.09	\$6,032.79	\$19,192.20	\$5,515.68	\$19,723.61	\$4,984.27	\$20,269.72	\$4,438.16	\$20,831.00	\$3,876.88
5944 N. Main, Lincoln, Woodland, Fulton Sewers P 5742-850-710-2214 I 5742-850-720-2214	\$27,788.64	\$11,181.98	\$381,340.28	\$28,566.53	\$10,404.09	\$29,366.20	\$9,604.42	\$30,188.25	\$8,782.37	\$31,033.32	\$7,937.30	\$31,902.05	\$7,068.57
6272 Fulton Street - Phase 2 CSO P 5742-850-710-4121 I 5742-850-720-4121	\$28,896.64	\$8,915.96	\$415,347.86	\$29,489.03	\$8,323.47	\$30,093.68	\$7,718.82	\$30,710.73	\$7,101.77	\$31,340.41	\$6,472.09	\$31,983.02	\$5,829.48
6619 GAC Improvements P 5741-850-710-0029 I 5741-850-720-0029	\$39,895.80	\$23,894.80	\$1,224,469.26	\$40,698.18	\$23,072.42	\$41,475.12	\$22,298.48	\$42,266.90	\$21,503.70	\$43,073.77	\$20,696.83	\$43,896.07	\$19,874.53
7413 Clark Street Sewer Separation P 5742-850-710-0037 I 5742-850-720-0037	\$31,495.61	\$6,638.43	\$590,749.24	\$31,836.67	\$6,294.37	\$32,181.44	\$5,949.60	\$32,529.94	\$5,601.10	\$32,882.21	\$5,248.83	\$33,238.30	\$4,892.74
8145 Project 7 Sewer P 5742-850-710-5302 I 5742-850-720-5302	\$89,485.88	\$9,687.86	\$867,982.91	\$51,000.00	\$19,000.00	\$60,000.00	\$9,173.74	\$60,000.00	\$9,173.74	\$60,000.00	\$9,173.74	\$62,000.00	\$7,173.74
8734 Project 10 Combined Sewer Separation P I													
<b>TOTAL OWDA</b>	<b>\$283,944.76</b>	<b>\$72,960.00</b>	<b>\$3,907,021.29</b>	<b>\$229,215.86</b>	<b>\$78,515.16</b>	<b>\$242,060.62</b>	<b>\$64,847.14</b>	<b>\$245,995.22</b>	<b>\$60,909.54</b>	<b>\$250,021.82</b>	<b>\$56,882.94</b>	<b>\$256,142.89</b>	<b>\$50,761.87</b>
<b>OPWC</b>													
CE16J Dodge Street 2101-850-710-0912	\$3,741.32		\$0.00										
CE16P Elm and West Clair Street Improvements 2101-850-710-0916	\$19,328.41		\$0.00										
CE240 Fulton Street waterline	\$1,672.39		\$26,728.39	\$5,017.17		\$21,741.22							
CE28M Wastewater Treatment Plant Improvements 5742-850-710-2224	\$1,071.64		\$48,224.06	\$3,214.92		\$2,143.28		\$2,143.28		\$2,143.28		\$2,143.28	
CE29R Phosphorus removal 5742-850-710-0032	\$4,375.00		\$135,625.00	\$13,125.00		\$8,750.00		\$8,750.00		\$8,750.00		\$8,750.00	
CE29V Church, Harrison, Lawrence CSO 5742-850-710-5301	\$2,150.17		\$81,706.48	\$6,450.51		\$4,300.34		\$4,300.34		\$4,300.34		\$4,300.34	
CE30P Munson Road and Road 2 waterline	\$1,575.79		\$17,333.73	\$17,333.73									
CE34R Holiday Lane Sanitary Sewer 5742-850-710-0035	\$3,562.50		\$49,875.00	\$10,687.50		\$7,125.00		\$7,125.00		\$7,125.00		\$7,125.00	
CE41P Fulton Street Sewer Separation Phase 2 5742-850-790-0025	\$2,000.00		\$54,000.00	\$6,000.00		\$4,000.00		\$4,000.00		\$4,000.00		\$4,000.00	
CT11G Garfield Avenue Improvements, Phase 3	\$3,276.56		\$0.00										
CT12S Clark Street Sewer Separation Improvements 5742-850-710-0038	\$2,187.50		\$74,375.00	\$6,562.50		\$4,375.00		\$4,375.00		\$4,375.00		\$4,375.00	
CE43W Project 10 (\$100,000) 5742-850-710-0062													
<b>TOTAL OPWC</b>	<b>\$44,941.28</b>		<b>\$487,897.65</b>	<b>\$68,391.33</b>		<b>\$52,434.84</b>		<b>\$30,693.62</b>		<b>\$30,693.62</b>		<b>\$30,693.62</b>	
<b>Other</b>													
Police cruisers P 1000-850-710-2213 I 1000-850-720-2213	\$25,410.34	\$1,651.64	\$0.00										
Street sweeper P 5601-850-710-0018 I 5601-850-720-0018	\$19,127.30	\$2,534.73	\$62,363.88	\$19,731.73	\$1,930.30	\$20,355.25	\$1,306.78	\$22,276.48	\$663.55				
Vac-con truck P 5742-850-710-5300 I 5742-850-720-5300	\$62,727.62	\$12,621.38	\$206,392.28	\$206,392.29	\$9,679.53								
Water department truck P 5741-850-710-2213 Note (matures 08/01/21)			\$0.00										
Water Plant expansion Water Plant 2003 Munson Road/CR2 P 5741-850-710-5261 I 5741-850-720-5232	\$5,000.00 \$5,000.00 \$180,717.50			\$5,000.00 \$148,217.50 \$14,782.50	\$11,000.00	\$248,782.50 \$14,782.50	\$6,000.00						
<b>TOTAL OTHER</b>	<b>\$576,868.80</b>	<b>\$104,550.25</b>	<b>\$5,080,457.60</b>	<b>\$691,731.21</b>	<b>\$101,124.99</b>	<b>\$578,415.71</b>	<b>\$72,153.92</b>	<b>\$298,965.32</b>	<b>\$61,573.09</b>	<b>\$280,715.44</b>	<b>\$56,882.94</b>	<b>\$286,836.51</b>	<b>\$50,761.87</b>

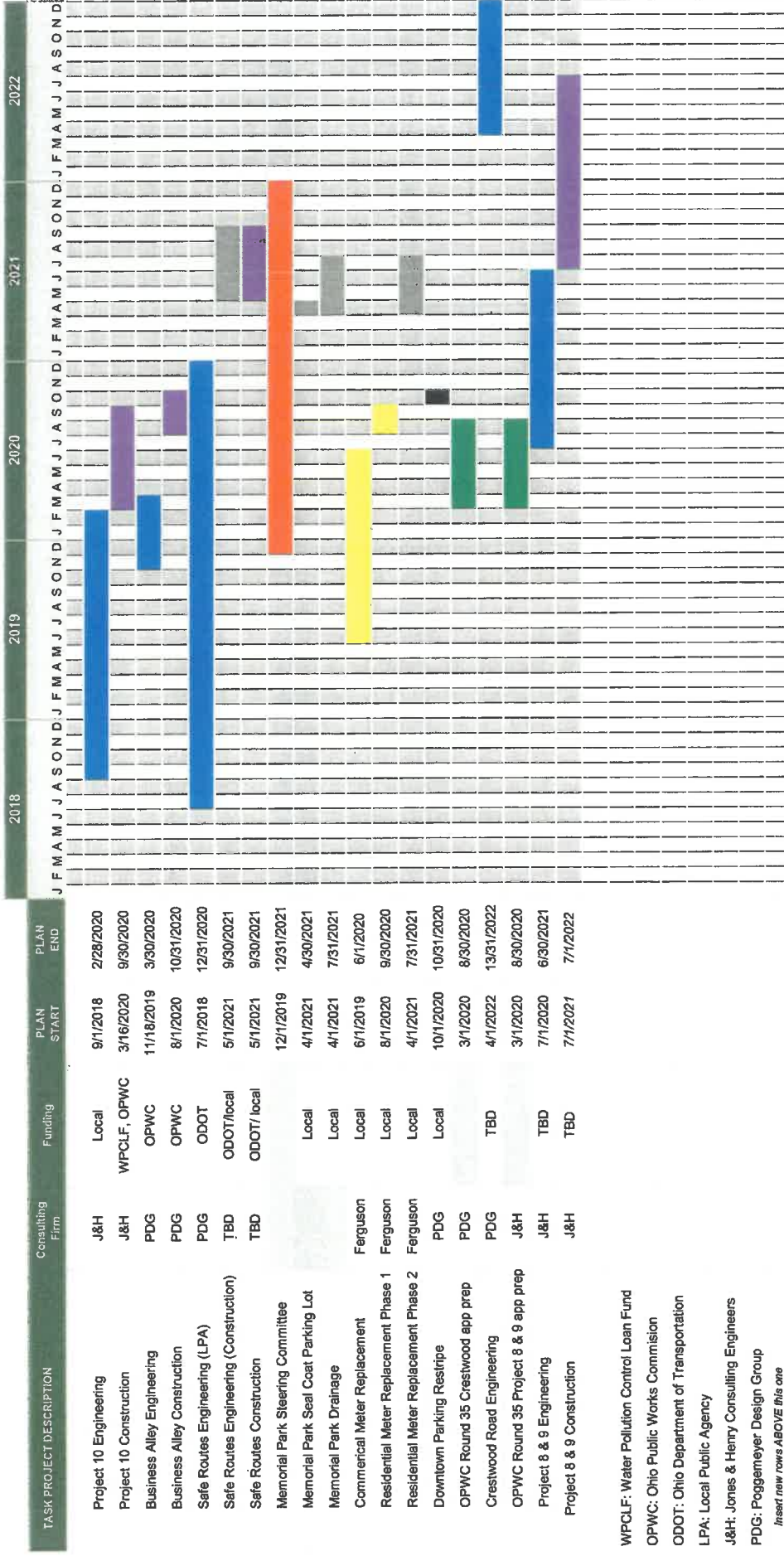


Village of Swanton Capital Projects

Year	Type	Project	Consulting Firm	Funding	Construction/Implementation Time frame	Notes
2020	Engineering	Safe Routes	PDG	Local		
2020	Engineering	Memorial Park Master Plan	PDG	Local		
2020	Engineering	Round 35 OPWC (TBD)	PDG			Possible Crestwood/Woodside
2020	Sewer Separation/Road	Project 10 Sewer Separation	J&H	WPCLF	February 2020-July 2020	Est. construction late winter/ early spring
2020	Road Improvement	Business Alley	PDG	OPWC Round 33, local		Est. construction late winter/ early spring
2020	Utility	Residential Meter Replacement Phase 1		Local		
2021	Misc. Construction	Safe Routes	PDG	ODOT, local		
2021	Engineering	Safe Routes	TDB	ODOT, local		Construction engineering
2021	Misc.	Memorial Park Seal Coating	n/a	Local		
2021	Misc.	Memorial Park drainage	PDG	Local		
2021	Utility	Residential Meter Replacement Phase 2		Local		
2021	Sewer Separation/Road	Project 8 & 9 Engineering	J&H	Local		
2021	Sewer Separation/Road	Project 8 & 9 Construction	J&H	WPCLF		
2022	Road Improvement	Round 35 OPWC				
2020	Sewer Separation/Road	Project 8 & 9 Construction	PDG			Possible Crestwood/Woodside
2020	Sewer Separation/Road	Project 8 & 9 Construction	J&H	WPCLF		

**Capital Projects Status**  
Village of Swanton

as 9/24/2020



- WPCLF: Water Pollution Control Loan Fund
- OPWC: Ohio Public Works Commission
- ODOT: Ohio Department of Transportation
- LPA: Local Public Agency
- J&H: Jones & Henry Consulting Engineers
- PDG: Poggemeyer Design Group

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Type	Project Name	Brief Description	Department/Division	Fund	Name	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024	Fiscal Year 2025
Roadway	Crack Sealing	Cracksealing	Public Works & Utilities	2011	Street Construction	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
Roadway	Engineering - TBD	South Street -Engineering	Public Works & Utilities	2011	Street Construction					
Roadway	Construction - TBD	South Street - South Street	Public Works & Utilities	2011	Street Construction					
Roadway	OPWC FY 22	Engineering	Public Works & Utilities	2011	Street Construction	\$ 100,055.00	\$ 22,026.83			
Roadway	OPWC FY 22	Crestwood curb /put Woodside (resu)	Public Works & Utilities	2011	Street Construction	\$ 318,904.00				
Roadway	Engineering - TBD	Constructions Crestwood/Woodside	Public Works & Utilities	2011	Street Construction		TBD		TBD	
Roadway	Construction - TBD		Public Works & Utilities	2011	Street Construction			TBD		TBD
Roadway	State Route maint	Maintain St. Rt. 64 and Airport Hwy	Public Works & Utilities	2021	State Highway	\$ 110,055.00	\$ 350,930.83	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
Equipment	Body armor vests	Replace vests five (5) yr cycle and external carriers	Police	2903	Police	\$ 4,300.00		\$ 3,000.00	\$ 3,000.00	\$ 2,000.00
Equipment	Mobile Radio	(2) Mobile radio - (5 total)	Police	2903	Police	\$ 10,000.00				
Equipment	Stop sticks	Stop sticks (one time use)	Police	2903	Police	\$ 3,000.00				
Equipment	Speed Radars	(6) Speed Radars	Police	2903	Police	\$ 12,500.00				
Vehicle	Replacement cycle	(2) Ford Explorers	Police	2903	Police	\$ 95,000.00			\$ 95,000.00	
Roadway	See Road Inventory	Engineering	Public Works & Utilities	2101	Permissive	\$ 124,800.00	\$ 1.00	\$ 3,000.00	\$ 98,000.00	\$ 2,000.00
Roadway	See Road Inventory	Permissive Funds - Construction	Public Works & Utilities	2101	Permissive			\$ 100,000.00		
Sidewalks	Sidewalks	Replacement and leveling	Public Works & Utilities	4901	Capital Improvement	\$ 20,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
Facility	Signage	PilliodPark Signage	General	4901	Capital Improvement		\$ 2,000.00			
Facility	Municipal parking lot	Municipal Parking lot	General	4901	Capital Improvement		TBD			
Vehicle	F250 Truck w/plow	Replace 1998 Dodge	Public Works	4901	Capital Improvement	\$ 40,000.00				
Vehicle	F250 Truck w/plow	Replace 2000 Chevrolet	Public Works	4901	Capital Improvement		\$ 40,000.00			
Equipment	Mini excavator w/ trailer	Mini excavator w/ trailer	Public Works & Utilities	4901	Capital Improvement	\$ 45,000.00				
Equipment	Two-way radios	Purchase five (5)	Public Works & Utilities	4901	Capital Improvement	\$ 2,000.00				
Roadway	Safe Routes to School	Engineering	Public Works & Utilities	4901	Capital Improvement	\$ 20,000.00				
Roadway	Safe Routes to School	Sidewalks, crosswalks, bike crossing, signage	Public Works & Utilities	4901	Capital Improvement	\$ 388,600.00				
Green Infrastructure	Tree/Stump Removal	Removal of large trees and stumps (Not park)	Public Works & Utilities	4901	Capital Improvement	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
Facility	Community Center	Community Center Security Camers	General Government	4901	Capital Improvement	\$ 9,000.00				

Type	Project Name	Brief Description	Department/Division	Fund	Name	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024	Fiscal Year 2025
Facility	HVAC	Maintenance agreement	General Government	4901	Capital Improvement	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00
Facility	Gate	Gate with touchpad	Public Works	4901	Capital Improvement		\$ 6,000.00			
Facility	HVAC - Public Works	Replace aging heating units	Public Works & Utilities	4901	Capital Improvement		\$ 30,000.00			
Equipment	Mosquito Sprayer	Replace mosquito sprayer	Public Works & Utilities	4901	Capital Improvement	\$ 18,000.00				
Equipment	Tornado Siren	Tornado Siren replacement	General Government	4901	Capital Improvement	\$ 30,000.00				
Facility	Memorial Park	Upper parking lot stripe and seal	Park	4901	Capital Improvement	\$ 15,000.00				
Facility	Memorial Park - Engineer	Park Master Plan - Phase 1, 2, 3	Public Works & Utilities	4901	Capital Improvement	\$ 30,000.00				
Infrastructure	Memorial Park - Drainage	Correct Drainage issues	Park	4901	Capital Improvement	\$ 60,000.00				
Economic Development	Downtown Revitalization	Downtown facade grants	General Government	4901	Capital Improvement	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00
					<b>Capital Improvement</b>	<b>\$ 715,600.00</b>	<b>\$ 144,000.00</b>	<b>\$ 57,000.00</b>	<b>\$ 57,000.00</b>	<b>\$ 57,000.00</b>
Facility	Remodel bathrooms	Fire department - 4 bathrooms	Fire	4902	Fire Capital		\$ 12,000.00			
Facility	Fire parking lot	repave Fire Dept parking lot	Fire	4902	Fire Capital				\$ 40,000.00	
Facility	Exhaust System	Vehicle Exhaust Extraction System	Fire	4902	Fire Capital	\$ 77,000.00				
Facility	Alerting System	Station alerting system	Fire	4902	Fire Capital		\$ 30,000.00			
Vehicle	Brush Truck	Replace 2004	Fire	4902	Fire Capital		\$ 70,000.00			
Vehicle	Chief's vehicle	Replace every 6 years, secondary for another 6, total 12 yrs	Fire	4902	Fire Capital			\$ 50,000.00		
Equipment	Extrication	Update extrication equipment - on 1st out engine? County 1st out has one	Fire	4902	Fire Capital	\$ 50,000.00				
Equipment	SCBA and Cascade System	Replace	Fire	4902	Fire Capital					
Facility	Whole Facility Generator	Whole facility generator	Fire	4902	Fire Capital					\$ 60,000.00
Facility	Facility upgrade	Electrical upgrade		4902	Fire Capital		\$ 50,000.00			
Apparatus	Used ladder	Used ladder	Fire	4902	Fire Capital			\$ 350,000.00		
Apparatus	Tender	Replace 2012 Tender	Fire	4902	Fire Capital					
Apparatus	Commercial Engine	Engine 1st out 6 years, keep as secondary for 12; total 18 yrs at disposal	Fire	4902	Fire Capital	\$ 575,000.00				
					<b>Fire Capital</b>	<b>\$ 702,000.00</b>	<b>\$ 162,000.00</b>	<b>\$ 400,000.00</b>	<b>\$ 40,000.00</b>	<b>\$ 60,000.00</b>
Other	Water Tower	Water Tower inspection	Water	5701	Water Capital		\$ 5,000.00			
Vehicle	Water Depart truck	Water Dept truck	Water	5701	Water Capital		\$ 40,000.00			\$ 40,000.00
Infrastructure	Crestwood OPWC FY 22	Engineering	Water	5701	Water Capital	\$ 25,695.00	\$ 9,305.00			
Infrastructure	Crestwood OPWC FY 22	Replace water main	Water	5701	Water Capital		\$ 128,918.00			
Equipment	Membrane Softening System	Engineering	Water	5701	Water Capital					
Equipment	Membrane Softening System	Construction	Water	5701	Water Capital	\$ 1,445,676.00				

Type	Project Name	Brief Description	Department/Division	Fund	Name	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024	Fiscal Year 2025
Equipment	Radio reads	Phase 2, final	Water	5701	Water Capital	\$ 570,000.00				
Equipment	AMI Tower	Meter upload	Water	5701	Water Capital	\$ 30,000.00				
Equipment	Boat	Boat	Water	5701	Water Capital					
Equipment	Utility Vehicle	Utility Vehicle	Water	5701	Water Capital					
Equipment	Lab Turbidimeter	Lab Turbidimeter	Water	5701	Water Capital					
Equipment	Inline Turbidimeter	Inline Turbidimeter	Water	5701	Water Capital					
Equipment	Clearwell cleanout	Clearwell cleanout and inspection	Water	5701	Water Capital					
Equipment	High Service Pump	Rebuild (1 of 2) Vertical Turbine	Water	5701	Water Capital					\$ 5,000.00
Equipment	High Service Pump	Rebuild (2 of 2)	Water	5701	Water Capital	\$ 17,000.00				
Equipment	HVAC maintenance	Maintenance agreement	Water	5701	Water Capital					
Equipment	Fire Hydrants	Replacement of Fire Hydrants	Water	5701	Water Capital	\$ 9,000.00	\$ 9,000.00	\$ 9,000.00	\$ 9,000.00	\$ 9,000.00
Facility	Water Tower Palmring	Paint 500k water tower	Water	5701	Water Capital	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
Equipment	Filter Turbidimeters	Replace 4 existing	Water	5701	Water Capital	\$ 16,000.00				
Equipment	Philadelphia Mixer	For Rapid Mix Basin	Water	5701	Water Capital	\$ 7,000.00				
Equipment	Mower	Replace 2016 JD 1025R	Water	5701	Water Capital	\$ 26,000.00				
Facility	Signage Phase 4	WRRF rebranding			Water Capital	\$ 2,113,371.00	\$ 245,223.00	\$ 36,000.00	\$ 19,000.00	\$ 64,000.00
Sewer Separation	Projects 8 & 9 Engineering	Sewer Separation Sanderson, Mettabrook, Allen, and West	Public Works & Utilities	5702	WRRF Capital		\$ 1,250.00			
Sewer Separation	Projects 8 & 9	Sewer Separation Sanderson, Mettabrook, Allen, and West	Public Works & Utilities	5702	Storm Water Utility	\$ 120,000.00				
Sewer Separation	Project 10 Engineering	Sewer Separation on Hallett Ave, Parkside, Woodside, and Brookside	Public Works & Utilities	5702	WRRF Capital	\$ 410,000.00	\$ 1,006,637.00			
Sewer Separation	Projects 3 & 11 Engineering	Sewer Separation on St. Richard's Court, Elm, Birch, Oak, and Hickory	Public Works & Utilities	5702	WRRF Capital	\$ 10,000.00				
Sewer Separation	Projects 3 & 11	Sewer Separation on St. Richard's Court, Elm, Birch, Oak, and Hickory	Public Works & Utilities	5702	WRRF Capital		\$ 150,000.00			
Sewer Separation	Project 12 Engineering	Sewer Separation on Centerville and Forrester	Public Works & Utilities	5702	WRRF Capital			\$ 1,842,456.00		
Sewer Separation	Project 12	Sewer Separation on Centerville and Forrester	Public Works & Utilities	5702	WRRF Capital			\$ 150,000.00		
Facility	WRRF generator	Whole facility	WRRF	5702	WRRF Capital					
Equipment	RAS pump	(2) Replace	WRRF	5702	WRRF Capital					\$ 11,000.00
Equipment	WAS Scum pump	(1) Replace	WRRF	5702	WRRF Capital					\$ 6,000.00
Equipment	Raw pumps	(3) Annual PM and Replace - 6 years	WRRF	5702	WRRF Capital	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
Equipment	PM WRRF pumps	21 in total	WRRF	5702	WRRF Capital		\$ 6,000.00		\$ 6,000.00	
Equipment	2 FLYGT Storm Pumps	Replace Hydromatic Storm Pumps	WRRF	5702	WRRF Capital					

Type	Project Name	Brief Description	Department/Division	Fund	Name	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024	Fiscal Year 2025
Equipment	Screen System	Engineering - Design and Construction	WRRF	5702	WRRF Capital	TBD				
Equipment	Screen System	Screen system and building	WRRF	5702	WRRF Capital		TBD			
Equipment	Sewer Push Camera	Replace current camera	Public Works & Utilities	5702	WRRF Capital	\$ 10,000.00				
Facility	Cement repairs	Concurrent with Screen project	WRRF	5702	WRRF Capital		TBD			
Facility	Gates	Gate with touchpad (same time as South Street)	WRRF	5702	WRRF Capital	TBD				
Facility	Dredge lagoon	Dredge lagoon	WRRF	5702	WRRF Capital					
Equipment	Lagoon	(2) Lagoon blowers and motors	WRRF	5702	WRRF Capital					
Equipment	Replace Samplers	5 Samplers	WRRF	5702	WRRF Capital					
Facility	Roof and siding	Office building and signage	WRRF	5702	WRRF Capital	\$ 50,000.00				
Facility	Tertiary Building Roof	Replace roof, leaking	WRRF	5702	WRRF Capital					
Facility	Siding	Digester building and chemical room	WRRF	5702	WRRF Capital			TBD		
Facility	Solar Panels	Install Solar Panels	WRRF	5702	WRRF Capital		TBD			
Equipment	Annunciator/Prog.	Annunciator/Programming	WRRF	5702	WRRF Capital			\$ 50,000.00		
Equipment	Blower motor	(2) Replace Digester blower motor	WRRF	5702	WRRF Capital					
Equipment	Sludge pumps	(2) Replace Moyno sludge pumps	WRRF	5702	WRRF Capital					
Equipment	Tertiary blowers	(2) Replace Tertiary blowers	WRRF	5702	WRRF Capital					
Facility	Oxidation ditch	Cleanout every 20 years	WRRF	5702	WRRF Capital					
Equipment	Oxidation ditch	(2) Aerators with motors	WRRF	5702	WRRF Capital					
Equipment	Raw Pump Grit Blower	Grit blower/motor for grit channel	WRRF	5702	WRRF Capital					
Equipment	HVAC maintenance	Maintenance agreement	WRRF	5702	WRRF Capital	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00
Equipment	Membrane covers	5 year replacement cycle	WRRF	5702	WRRF Capital				\$ 1,000.00	
Vehicle	F250 Truck w/plow	Replace truck	WRRF	5702	WRRF Capital	\$ 40,000.00			\$ 40,000.00	
Equipment	WRRF SCADA upgrade	WRRF SCADA replacement	WRRF	5702	WRRF Capital			\$ 200,000.00		
Equipment	Utility Billing Server	Utility Billing Server	Utility Billing	6901	WRRF Capital	\$ 649,000.00	\$ 1,172,887.00	\$ 259,000.00	\$ 2,048,456.00	\$ 26,000.00
Facilities	Lighting Upgrade	Upgrade to energy efficient lighting	All		Utility Billing Fund					\$ 20,000.00
					Utility Billing					\$ 20,000.00
					Utility Billing					\$ 20,000.00

Fund	Name	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024	Fiscal Year 2025
2011	Street Construction	\$ 110,055.00	\$ 350,930.83	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
2021	State Highway	\$ -	\$ -	\$ -	\$ -	\$ -
2101	Permissive	\$ -	\$ 1.00	\$ 100,000.00	\$ -	\$ -
2903	Police	\$ 124,800.00	\$ -	\$ 3,000.00	\$ 98,000.00	\$ 2,000.00
4901	Capital Improvement	\$ 715,600.00	\$ 144,000.00	\$ 57,000.00	\$ 57,000.00	\$ 57,000.00
4902	Fire Capital	\$ 702,000.00	\$ 162,000.00	\$ 400,000.00	\$ 40,000.00	\$ 60,000.00
5701	Water Capital	\$ 2,113,371.00	\$ 245,223.00	\$ 36,000.00	\$ 19,000.00	\$ 64,000.00
5702	WRRF Capital	\$ 649,000.00	\$ 1,172,887.00	\$ 259,000.00	\$ 2,048,456.00	\$ 26,000.00
6901	Utility Billing	\$ -	\$ -	\$ -	\$ -	\$ 20,000.00
<b>Total</b>		<b>\$ 4,414,826.00</b>	<b>\$ 2,075,041.83</b>	<b>\$ 865,000.00</b>	<b>\$ 2,272,456.00</b>	<b>\$ 239,000.00</b>
		<b>Fiscal Year 2026</b>	<b>Fiscal Year 2027</b>	<b>Fiscal Year 2028</b>	<b>Fiscal Year 2029</b>	<b>Fiscal Year 2030</b>
2011	Street Construction	\$ 10,000.00	\$ 10,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
2021	State Highway	\$ -	\$ -	\$ -	\$ -	\$ -
2101	Permissive	\$ -	\$ 100,000.00	\$ -	\$ -	\$ -
2903	Police	\$ 3,000.00	\$ 95,000.00	\$ 3,000.00	\$ 3,000.00	\$ 97,000.00
4901	Capital Improvement	\$ 27,000.00	\$ 27,000.00	\$ 27,000.00	\$ 27,000.00	\$ 27,000.00
4902	Fire Capital	\$ 250,000.00	\$ -	\$ 600,000.00	\$ 50,000.00	\$ -
5701	Water Capital	\$ 19,000.00	\$ 24,000.00	\$ 279,000.00	\$ 19,000.00	\$ 31,000.00
5702	WRRF Capital	\$ 969,334.00	\$ 54,000.00	\$ 15,000.00	\$ 9,000.00	\$ 71,000.00
6901	Utility Billing	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>		<b>\$ 1,278,334.00</b>	<b>\$ 310,000.00</b>	<b>\$ 939,000.00</b>	<b>\$ 123,000.00</b>	<b>\$ 241,000.00</b>
		<b>Fiscal Year 2031</b>	<b>Fiscal Year 2032</b>	<b>Fiscal Year 2033</b>	<b>Fiscal Year 2034</b>	<b>Fiscal Year 2035</b>
2011	Street Construction	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
2021	State Highway	\$ -	\$ -	\$ -	\$ -	\$ -
2101	Permissive	\$ 100,000.00	\$ -	\$ -	\$ -	\$ 100,000.00
2903	Police	\$ 3,000.00	\$ -	\$ 112,000.00	\$ 28,000.00	\$ 2,000.00
4901	Capital Improvement	\$ 27,000.00	\$ 27,000.00	\$ 27,000.00	\$ 27,000.00	\$ 27,000.00
4902	Fire Capital	\$ -	\$ 300,000.00	\$ -	\$ 70,000.00	\$ 50,000.00
5701	Water Capital	\$ 77,000.00	\$ 54,000.00	\$ 19,000.00	\$ 64,000.00	\$ 842,000.00
5702	WRRF Capital	\$ 19,000.00	\$ 9,000.00	\$ 54,000.00	\$ 9,000.00	\$ 26,000.00
6901	Utility Billing	\$ -	\$ 20,000.00	\$ -	\$ -	\$ -
<b>Total</b>		<b>\$ 241,000.00</b>	<b>\$ 425,000.00</b>	<b>\$ 227,000.00</b>	<b>\$ 213,000.00</b>	<b>\$ 1,062,000.00</b>

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Police	Transfer to PW														
Police	Dispose			Dispose											
Police				Dispose											
Police				Dispose											
Admin							Dispose								
Admin							New								
Admin							New								
Police							Transfer to PW								
Police							Transfer to Water								
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ID	ROAD / STREET	START	END	LENGTH	WIDTH	SQUARE YARDS	NT RATING	Total Cost	Comments	Improvements	Sewer Separation
1	Basset Avenue	north side		720	10	800	100	\$720.00	Great Shape		
2	Browning Road	All		1,000	22	2,444	100	\$2,200.00	Great Shape		
3	Clark Street	Garfield	Chestnut	1,066	20	2,369	100	\$2,132.00	Great Shape		
4	Franklin Street	Chestnut	St Clair	407	20	904	100	\$814.00	Great Shape		
5	Pennsylvania Avenue	Garfield	St Clair	606	19	1,279	100	\$1,151.40	Great Shape		
6	Lawrence Avenue	old pavement	Chestnut	160	22	391	97	\$352.00	Great Shape	repaired after sewer sep	2018
7	Lincoln Avenue	Fulton	address 216	580	12	773	97	\$696.00	Great Shape	2019 crack seal, same as 627	2018
8	Peter Street	All		356	16	633	97	\$569.60	Great Shape		
9	Woodland Avenue - North	Fulton	Church	1,100	12	1,467	97	\$1,320.00	Great Shape	2019 crack seal	
10	Woodland Avenue - North	Fulton	Brookside	633	12	844	97	\$759.60	Great Shape		
11	Bromwell Street	1/2 of road		305	8	271	97	\$244.00	Great Shape		
12	Birch Street	All		1,075	22	2,628	97	\$3,547.50	Great Shape		
13	Chestnut Street	Hallett	end of gutter	510	22	1,247	97	\$1,683.00	Good Shape	2018 crack seal	2022
14	Fulton Street - North	All		455	23	1,163	97	\$1,569.75	Good Shape	2017 crack seal	
15	Hickory Street	All		1,540	25	4,278	97	\$5,775.00	Good Shape	2018 crack seal	
16	Lincoln Avenue	Peters	Fulton	735	24	1,960	97	\$2,584.80	Good Shape	2018 crack seal	2022
17	Lincoln Avenue	Church	Zeller Way	718	24	1,915	97	\$3,736.35	Good Shape		
18	Maple Street	All		1,083	23	2,768	97	\$600.60	Good Shape	2019 crack seal	
19	Oak Street	All		1,140	24	3,040	97	\$4,176.00	Good Shape	2018 crack seal	2022
20	West Ridge Road	All	address 103	154	26	445	97	\$1,656.00	Good Shape	2018 crack seal	
21	Elm Street	All		1,160	24	3,093	97	\$2,491.20	Good Shape	2018 crack seal	
22	Fulton Street	Fulton North	Woodland	480	23	1,227	97	\$3,289.00	Good Shape		
23	St Clair Street - West	All		692	24	1,845	97	\$1,664.00	Good Shape	2018 crack seal	
24	Fulton Street	Woodland	Main	660	23	1,687	97	\$1,516.67	Good Shape	2018 crack seal	
25	Lilac Lane	address 207	address 215	320	24	853	97	\$1,363.27	Good Shape		
26	Cass Street	Miller	Walnut	350	20	778	97	\$3,068.00	Good Shape		
27	Cass Street	Walnut	Ivy	286	22	699	97	\$6,429.37	Good Shape		
28	Walnut Street	All		590	24	1,573	97	\$8,382.40	Good Shape		
29	Woodland Avenue	Church	Zeller Way	802	37	3,297	97	\$6,932.68	Good Shape		
30	Zeller Way	Broadway	Woodland	1,488	26	4,299	97	\$2,086.93	Good Shape		
31	Zeller Way	Woodland	Main	653	49	3,555	97	\$1,510.17	Good Shape		
32	Cherry Lane	Miller	sement width chan	344	28	1,070	97	\$8,814.00	Good Shape		
33	Cherry Street	sement width chan	Ivy	205	34	774	97	\$1,850.33	Good Shape		
34	Chestnut Street	gutter	Main	1,695	24	4,520	97	\$5,720.00	Good Shape	2017 crack seal	
35	Ivy Street	All		427	20	949	97	\$4,138.33	Good Shape	2017 crack seal	
36	Maddie Street	All		1,100	24	2,933	97	\$6,978.40	Good Shape		
37	Miller Avenue	All		955	20	2,122	97	\$3,447.60	Good Shape		
38	Paigeynn Street	All		1,342	24	3,579	97	\$4,011.20	Good Shape		
39	Veronica Street	All		663	24	1,768	97	\$11,776.00	Good Shape		
40	Catalpa Drive	All		436	24	1,163	97	\$4,811.60	Good Shape		
41	Cypress Drive	All		1,280	24	3,413	97	\$4,949.60	Good Shape		
42	Larch Lane	All		523	24	1,395	97	\$6,642.40	Good Shape		
43	Buckhorn Drive	All		538	24	1,435	78	\$8,326.00	Good Shape		
44	Crabapple Drive	All		722	24	2,413	78	\$1,490.40	Good Shape		
45	Dogwood Drive	All		905	24	2,413	78	\$1,012.00	Good Shape		
46	Lilac Lane	Dogwood	address 207	162	24	432	78	\$6,642.40	Crack Seal to Improve Ride		
47	Lilac Lane	address 215	Buckthorn	110	24	293	76	\$10,196.67	Small Area of Repair by Address 203		
48	Redbud Drive	All		722	24	1,925	76	\$7,781.67	10 sy of Partial Depth Repair by Address 111		
49	Fairfield Drive	All		760	21	1,773	72	\$7,130.00			
50	Orchard View Drive	All		580	21	1,353	72	\$14,700.83			
51	Turtle Creek	All		310	36	1,240	72	\$6,976.67			
52	Turtle Creek Circle	All		885	26	2,557	72	\$4,370.00			
53	West Ridge Road	address 103	cul de sac	420	26	1,213	70	\$102,360.00			
54	West Street	All		380	18	760	70				
55	Hallett Avenue - North	All		3,412	24	9,099	65				2024

ID	ROAD / STREET	START	END	LENGTH	WIDTH	SQUARE YARDS	NT RATING	Total Cost	Comments	Improvements	Sewer Separation
56	Hallett Avenue - South	All		1,627	24	4,339	65	\$48,810.00			
57	Sanderson Street	All		622	19	1,313	65	\$14,772.50	Bad Ride and Shoulders / Many Utility Cuts		2024
58	Allan Drive	All		590	18	1,180	63	\$13,275.00			2024
59	Bassett Avenue	south side		720	10	800	63	\$9,000.00			
60	Bromwell Street	1/2 of road		305	8	271	63	\$3,050.00		reconstructed 2020 Hallett to Crestwood mill and fill 2019	2020
61	Brookside Avenue	All		3,752	24	10,005	63	\$112,560.00	Shoulders Bad / Deep Cracks		
62	Carriage Lane	All		610	21	1,423	62	\$16,012.50			
63	Cherry Tree Lane	All		485	24	1,293	62	\$14,550.00			
64	Clark Street	Bassett	Garfield	298	19	629	62	\$7,077.50			
65	Forsesser Drive	All		520	20	1,156	62	\$13,000.00	Bad Areas / Many Utility Cuts		2026
66	Grove Lane	All		525	24	1,400	62	\$15,750.00	Deep Cracking		
67	Lincoln Avenue	Fulton	address 216	498	24	1,328	62	\$8,700.00	Bad Ride / Utility Cuts	2019 - track seal, same as 677	
68	Lincoln Avenue	Fulton	Church	498	24	1,328	62	\$14,940.00	Bad Ride / Utility Cuts		
69	Sabar Drive	All		235	21	548	62	\$6,168.75		mill and fill 2019	
70	St Clair Street - East	Clark	Main	877	24	2,339	62	\$26,310.00	Many Utility Cuts		
71	Waterwood Drive	All		910	24	2,427	62	\$27,300.00			
72	Woodland Avenue	Fulton	Church	1,100	12	1,467	62	\$16,500.00			
73	Academy Drive	All		400	26	1,156	60	\$13,000.00			
74	Crabtree Court	All		1,165	24	3,107	60	\$34,950.00		mill and fill 2019	
75	Dodge Street	All		1,880	23	4,804	60	\$54,050.00			
76	Garfield Avenue - West	Munson	Browning	1,165	25	3,236	60	\$36,406.25			
77	Harding Drive	All		1,160	21	2,707	60	\$30,450.00	Township resurfacing		
78	Harrison Avenue	All		1,073	14	1,669	60	\$18,777.50		Repaired Sewer Sep.	2018
79	Main Street - South	All		1,215	21	2,835	60	\$31,893.75	Bad Shoulders / Poor Drainage / Bad Ride	mill and fill 2019	2026
80	Promenade Drive	All		885	21	2,065	60	\$23,231.25			
81	St Richard's Court	All		1,068	19	2,255	60	\$25,365.00	Fill In Holes		2022
82	Valleyway Court	All		340	20	756	60	\$8,500.00			
83	Woodland Avenue - North	Fulton	Brookside	633	12	844	60	\$9,495.00	Gutters Paved and in Bad Shape		
84	Woodside Drive	All		1,562	18	3,124	60	\$35,145.00	Many Cracks / Bad Ride / Fill in Holes		2020
85	Ashberry Way	All		1,165	24	3,107	57	\$34,950.00	Bad Ride and Cracks		
86	Black Canyon Drive	All		757	24	2,019	57	\$22,710.00		road improvements	
87	Church Street	Main	utter by Fulton	2,614	25	7,261	57	\$81,687.50			
88	Elton Parkway	All		738	20	1,640	57	\$18,450.00			
89	Franklin Street	St Clair	Garfield	528	20	1,173	56	\$13,200.00			
90	Lawrence Avenue	Garfield	new pavement	908	15	1,513	56	\$17,025.00		Repaired Sewer Sep.	2018
91	Parkside Drive	All		1,565	18	3,130	56	\$35,212.50	Many Cracks / Bad Ride / Fill in Holes	Mill and overlay 2020	2020
92	Parkview Drive	All		1,000	18	2,000	56	\$22,500.00			
93	Peachtree Lane	All		1,365	24	3,640	56	\$40,950.00	Bad Ride and Cracks		
94	Valley Woods Drive	All		2,181	20	4,847	56	\$54,525.00	Much Cracking		
95	Marshall Drive	All		870	21	2,030	55	\$22,837.50		mill and fill 2019	
96	Metabrook Drive	All		1,120	18	2,240	55	\$25,200.00			2024
97	Munson Road - South	All		2,525	25	7,014	55	\$78,906.25	Bad Shoulders		
98	Pennsylvania Avenue	St Clair	new parking lot	142	13	205	55	\$2,307.50			
99	Valley Court Drive	All		500	20	1,111	55	\$12,500.00	Much Cracking		
100	Cherry Street	All		255	30	850	52	\$9,562.50	Much Cracking		
101	Crestwood Drive	All		1,430	20	3,178	52	\$35,750.00	Deep Cracks / Much Surface Failure		
102	Garfield Avenue - West	Browning	Main	2,263	24	6,035	50	\$67,890.00		Bridge to Main; mill & fill 2019	
103	Holiday Lane	All		1,070	12	1,427	50	\$16,050.00		mill and fill 2018	
104	South Street	All		415	14	646	50	\$7,262.50			
<b>TOTALS</b>								\$1,624,413.63			

Department	Description	Classification	Acquisition Date	Unit Price
ADMINISTRATION	BLD-219 Chestnut Administration Building	Building		\$907,968.00
ADMINISTRATION	BLD-219 Chestnut Admin Building-contents	Building		\$132,703.00
ADMINISTRATION	BLD-217 Chestnut Street - SCC	Building		\$754,310.00
ADMINISTRATION	BLD-217 Chestnut Street - SCC contents	Building		\$10,476.00
ADMINISTRATION	EQ-Security camera and server	Equipment	08/12/2019	\$14,712.84
ADMINISTRATION	EQ-SCC refrig/freezer	Equipment	03/11/2020	\$2,613.07
ADMINISTRATION	HVAC	Equipment	02/04/2020	\$10,500.00
ADMINISTRATION	EQ-Utility Server	Equipment	08/17/2019	\$20,097.57
ADMINISTRATION	FURN-Admin remodel	Furniture	05/15/2019	\$8,890.20
ADMINISTRATION	VH-2013 Chevy Malibu	Vehicle		\$12,800.00
FIRE DEPARTMENT	BLD-432 Church Fire/Rescue Station	Building		\$2,447,527.00
FIRE DEPARTMENT	BLD-432 Church Fire/Rescue Station-contents	Building		\$47,144.00
FIRE DEPARTMENT	EQ-Spectrum Detroit Diesel Generator	Equipment		\$35,420.00
FIRE DEPARTMENT	EQ-Guardian15000W Ultra Source Generator	Equipment		\$2,400.00
FIRE DEPARTMENT	EQ-2005 Haulmark Trailer	Equipment	01/01/2013	\$3,000.00
FIRE DEPARTMENT	EQ-John Deere Mower	Equipment		\$900.00
FIRE DEPARTMENT	EQ-Scott4500 Self-Contained BApparatus	Equipment	01/21/2015	\$138,800.00
FIRE DEPARTMENT	EQ-Cascade System	Equipment		\$23,191.00
FIRE DEPARTMENT	HVAC	Equipment	02/18/2020	\$10,597.00
FIRE DEPARTMENT	Furn-mattress	Furniture	02/26/2020	\$2,447.99
FIRE DEPARTMENT	VH-1923 Model T Truck	Vehicle		\$30,800.00
FIRE DEPARTMENT	VH-1995 E-One 50" Telesquirt-"Ladder 1"	Vehicle		\$500,000.00
FIRE DEPARTMENT	VH-2000 Pierce Saber Pump "Engine 3"	Vehicle		\$194,587.00
FIRE DEPARTMENT	VH-2004 Ford Superduty "Brush 6"	Vehicle		\$29,085.00
FIRE DEPARTMENT	VH-2007 Ferrara Igniter Pumper"Engine 2"	Vehicle		\$257,494.00
FIRE DEPARTMENT	VH-2012 Intemat! Fire Tanker" Tender8"	Vehicle		\$245,025.00
FIRE DEPARTMENT	VH-2014 Chevy Tahoe	Vehicle		\$43,100.00
GROUPS AND MAINTENANCE	BLD-221 Chestnut Street Rotary Park Pav	Building	12/01/2019	\$36,669.00
GROUPS AND MAINTENANCE	BLD-505 S. Main Street-Street Dept Stora	Building		\$136,196.00
GROUPS AND MAINTENANCE	BLD-505S.MainStreet-St.Dept.Stor.content	Building		\$17,461.00
GROUPS AND MAINTENANCE	BLD-400 S. Main St. Beard Pavilion	Building		\$118,734.00
GROUPS AND MAINTENANCE	BLD-400 S. Main St. Park Pavilion	Building		\$149,579.28
GROUPS AND MAINTENANCE	BLD-210 Bassett Ave-PW office	Building		\$281,122.00
GROUPS AND MAINTENANCE	BLD-210 Bassett Ave-PW office contents	Building		\$17,461.00
GROUPS AND MAINTENANCE	BLD-210 Bassett Ave-Storage	Building		\$73,337.00
GROUPS AND MAINTENANCE	BLD-210 Bassett Ave-Storage contents	Building		\$17,461.00
GROUPS AND MAINTENANCE	BLD-210 Bassett Ave- Salt Storage	Building		\$73,337.00
GROUPS AND MAINTENANCE	BLD-210 Bassett Ave-Salt Storage-content	Building		\$17,461.00
GROUPS AND MAINTENANCE	BLD-400 South Street-Storage Bldg	Building		\$118,734.00
GROUPS AND MAINTENANCE	BLD-400 S. Main Street-Concessioncontent	Building		\$17,461.00
GROUPS AND MAINTENANCE	BLD-400 S. Main Street-Concession Stand	Building		\$118,734.00
GROUPS AND MAINTENANCE	BLD-400 S. Main Street-Storage Bld	Building		\$118,734.00
GROUPS AND MAINTENANCE	BLD-400 S. Main Street-Storage contents	Building		\$17,461.00
GROUPS AND MAINTENANCE	BLD-400 S. Main Street-upper concession	Building		\$73,337.00
GROUPS AND MAINTENANCE	BLD-400 S. Main Street-upper con.content	Building		\$8,732.00

Department	Description	Classification	Acquisition Date	Unit Price
GROUPS AND MAINTENANCE	BLD-501 Chestnut Street Pilliod Park Pav	Building		\$73,337.00
GROUPS AND MAINTENANCE	BLD-501 Chestnut Street PP fountain	Building		\$10,323.00
GROUPS AND MAINTENANCE	EQ-Aerial Boom Bucket Attachmen	Equipment		\$23,151.00
GROUPS AND MAINTENANCE	EQ-50k Coleman Generator	Equipment		\$11,092.00
GROUPS AND MAINTENANCE	EQ-Digital Camera	Equipment		\$5,500.00
GROUPS AND MAINTENANCE	EQ-Graco Line Striper	Equipment		\$5,780.00
GROUPS AND MAINTENANCE	EQ-Insecticide Sprayer	Equipment		\$6,263.00
GROUPS AND MAINTENANCE	EQ-John Deere Tractor	Equipment		\$18,513.00
GROUPS AND MAINTENANCE	EQ-John Deere Tractor	Equipment	06/11/2018	\$10,780.00
GROUPS AND MAINTENANCE	EQ-Tri-Mounted Air Compressor	Equipment		\$7,373.00
GROUPS AND MAINTENANCE	EQ-Santa and Sleigh	Equipment		\$6,015.00
GROUPS AND MAINTENANCE	EQ-Christmas items under \$5000	Equipment		\$44,949.00
GROUPS AND MAINTENANCE	EQ-Vermeer Trencher	Equipment		\$49,314.00
GROUPS AND MAINTENANCE	EQ-Cargo Trailer	Equipment		\$2,800.00
GROUPS AND MAINTENANCE	EQ-Stone Cement Mixer	Equipment		\$2,000.00
GROUPS AND MAINTENANCE	EQ-John Deere Gator	Equipment		\$2,500.00
GROUPS AND MAINTENANCE	EQ-2015 John Deere Mower 1550	Equipment		\$24,007.00
GROUPS AND MAINTENANCE	EQ-1984IngersollRandP185A-W-JD/90AirComp	Equipment	04/04/2019	\$2,000.00
GROUPS AND MAINTENANCE	EQ-TrimbleRS GNSSReceiver&PoleGPS Locato	Equipment	01/29/2010	\$5,459.00
GROUPS AND MAINTENANCE	EQ-Sewer Camera Inspections System	Equipment	10/09/2012	\$44,891.00
GROUPS AND MAINTENANCE	EQ-Trailer Mounted Durapatcher	Equipment		\$61,655.00
GROUPS AND MAINTENANCE	EQ-Case Backhoe Loader	Equipment		\$78,500.00
GROUPS AND MAINTENANCE	EQ-Chipper Trailer	Equipment		\$8,549.00
GROUPS AND MAINTENANCE	Furn-Park Benches	Furniture	06/07/2019	\$5,353.00
GROUPS AND MAINTENANCE	Furn-Pavilion Picnic tables	Furniture	03/11/2020	\$13,990.00
GROUPS AND MAINTENANCE	Land-MemorialPark/Downtown parcels	Land	01/17/2020	\$53,954.86
GROUPS AND MAINTENANCE	F550	Vehicle	09/08/2020	\$36,157.00
GROUPS AND MAINTENANCE	VH-1992 Ford Dump Truck	Vehicle		\$10,000.00
GROUPS AND MAINTENANCE	VH-1995 Dump Truck	Vehicle		\$30,527.00
GROUPS AND MAINTENANCE	VH-1997 Chevrolet Van	Vehicle		\$21,195.00
GROUPS AND MAINTENANCE	VH-2020 Ford F350 3HZ	Vehicle	12/18/2019	\$31,625.25
GROUPS AND MAINTENANCE	VH-1998 Dodge 2500 Pickup	Vehicle		\$19,000.00
GROUPS AND MAINTENANCE	VH-2000 Chevrolet pickup	Vehicle		\$21,900.00
GROUPS AND MAINTENANCE	VH-2004 Ford Crown Vic	Vehicle		\$22,222.00
GROUPS AND MAINTENANCE	VH-2008 GMC Dump Truck	Vehicle		\$79,000.00
GROUPS AND MAINTENANCE	VH-2016 Western Star 4700 SF Truck	Vehicle		\$102,345.00
GROUPS AND MAINTENANCE	VH-Utility box and snow plow for F350	Vehicle	02/18/2020	\$28,467.88
GROUPS AND MAINTENANCE	VH-2016 Isuzu SchwarzzeA4Storm Street Swp	Vehicle	07/13/2016	\$155,812.00
GROUPS AND MAINTENANCE	VH-2018 Freightliner Vac-Con Truck	Vehicle	10/23/2018	\$329,037.00
GROUPS AND MAINTENANCE	VH-1996 Bucket Truck	Vehicle	01/07/2019	\$20,000.00
POLICE DEPARTMENT	EQ-Misc. Police Equipment	Equipment		\$17,655.00
POLICE DEPARTMENT	EQ-Axon bodycams	Equipment	09/05/2019	\$4,488.00
POLICE DEPARTMENT	VH-2002 F150	Vehicle		\$20,730.00
POLICE DEPARTMENT	VH-2009 Ford Crown Vic "8"	Vehicle		\$22,700.00
POLICE DEPARTMENT	VH-2013 Ford Taurus "14"	Vehicle		\$28,360.00
POLICE DEPARTMENT	VH-2013 Ford Taurus "13"	Vehicle		\$28,360.00

Department	Description	Classification	Acquisition Date	Unit Price
POLICE DEPARTMENT	VH-2016 Ford Explorer "16"	Vehicle		\$25,000.00
POLICE DEPARTMENT	VH-2016 Ford Explorer "15"	Vehicle		\$25,000.00
POLICE DEPARTMENT	VH-2018 Ford Explorer "17"	Vehicle	05/24/2018	\$37,878.00
POLICE DEPARTMENT	VH-2018 Ford Explorer "18"	Vehicle	05/24/2018	\$37,878.00
SEWER PUMP	BLD-710 N.Main St.-Pumping Station	Building		\$22,698.00
SEWER PUMP	BLD-300 South Ave-Oxidation Ditch	Building		\$2,237,400.00
SEWER PUMP	BLD-300 S. Main Galvanized stairs	Building	09/11/2019	\$19,540.00
SEWER PUMP	BLD-300 S. Main Whole facility generator	Building	03/11/2020	\$75,742.08
SEWER PUMP	BLD-300 South Ave-WRRF Control Bld	Building		\$14,420,000.00
SEWER PUMP	BLD-300 South Ave-Chemical Storage	Building		\$817,170.00
SEWER PUMP	BLD-300 South Ave-Tertiary Bldg	Building		\$272,390.00
SEWER PUMP	BLD-300 South Ave-WRRF Division Box	Building		\$45,398.00
SEWER PUMP	BLD-300 South Ave-WRRF Settling Tanks	Building		\$817,170.00
SEWER PUMP	BLD-300 South Ave-Primary Settling Tank	Building		\$544,780.00
SEWER PUMP	BLD-300 South Ave-Primary Settling Tk2	Building		\$272,390.00
SEWER PUMP	EQ-Storm and Raw valve actuators	Equipment	05/01/2019	\$11,761.35
SEWER PUMP	EQ-Case Skid Loader 1840	Equipment		\$19,206.00
SEWER PUMP	EQ-Water heater	Equipment	01/09/2020	\$1,306.80
SEWER PUMP	VH-2012 Ford F150	Vehicle		\$17,184.00
WATER PUMP	BLD-1 Turtle Creek Pumping Station	Building		\$60,763.00
WATER PUMP	BLD-3820 W/S Rd. Water Plant Roof	Building	05/01/2019	\$23,605.15
WATER PUMP	BLD-3820 W/S Rd Whole facility generator	Building	01/07/2020	\$83,200.00
WATER PUMP	BLD-400 S. Main Street Water Tower	Building		\$1,580,213.00
WATER PUMP	BLD-3820 W/S Rd. WTP Main Bld	Building		\$11,790,260.00
WATER PUMP	BLD-3820 W/S Rd. WTP Main Bid-contents	Building		\$10,073.00
WATER PUMP	BLD-3820 W/S Rd. WTP Service	Building		\$453,985.00
WATER PUMP	BLD-3820 W/S Rd. Intake Bldg	Building		\$453,985.00
WATER PUMP	BLD-3820 W/S Rd.Pump Bldg	Building		\$99,527.00
WATER PUMP	BLD-3820 W/S Rd. Storage Bld	Building		\$99,527.00
WATER PUMP	EQ-Toyota Forklift	Equipment		\$8,358.00
WATER PUMP	EQ-1025 R John Deere Tractor	Equipment	04/05/2016	\$14,408.00
WATER PUMP	ATV - Gator	Equipment	06/01/2020	\$12,805.52
WATER PUMP	Tracker Marine boat	Equipment		\$4,880.00
WATER PUMP	EQ-8 HP Motorboard/Johnson	Equipment		\$1,782.00
WATER PUMP	EQ-Turbidity Sensor Sensor System	Equipment		\$7,500.00
WATER PUMP	EQ-Rented Equipment from others	Equipment		\$50,000.00
WATER PUMP	EQ-16' Grizzly Tractor Model 1648	Equipment		\$4,500.00
WATER PUMP	EQ-Valve Boss 70.12	Equipment		\$3,875.00
WATER PUMP	HVAC	Equipment	08/06/2018	\$8,400.00
WATER PUMP	EQ-Lab Turbidimeter	Equipment	01/22/2020	\$4,095.60
WATER PUMP	EQ-Catholic Protection	Equipment	02/26/2020	\$19,012.00
WATER PUMP	VH-2005 Chevy Colorado	Vehicle		\$10,780.00
WATER PUMP	VH-2016 Ford F150	Vehicle		\$40,616.00